

City Council

Special Meeting Agenda

Tuesday, January 15, 2019
Library Meeting Room
951 Spruce Street
7:00 PM

**Note: The time frames assigned to agenda items are estimates for guidance only.
Agenda items may be heard earlier or later than the listed time slot.**

1. **CALL TO ORDER**

- 7:00 – 7:30 PM 2. **PRESENTATION – HISTORIC CONTEXTS REPORT**
 - Presentation
 - Public Comments (Please limit to three minutes each)
 - Council Questions & Comments

- 7:30 – 7:45 PM 3. **DISCUSSION/DIRECTION – 2018 IMS PAVEMENT SURVEY RESULTS**
 - Staff Presentation
 - Public Comments (Please limit to three minutes each)
 - Council Questions & Comments

- 7:45 – 8:00 PM 4. **UPDATE – NEIGHBORHOOD TRAFFIC MANAGEMENT**
 - Staff Presentation
 - Public Comments (Please limit to three minutes each)
 - Council Questions & Comments

- 8:00 – 9:00 PM 5. **DISCUSSION/DIRECTION – 2019 WORK PLAN**
 - Staff Presentation
 - Public Comments (Please limit to three minutes each)
 - Council Questions & Comments

- 9:00 – 9:05 PM 6. **ADVANCED AGENDA & IDENTIFICATION OF FUTURE AGENDA ITEMS**

- 9:05 PM 7. **ADJOURN**

Citizen Information

If you wish to speak at the City Council meeting, please fill out a sign-up card and present it to the City Clerk.

Persons with disabilities planning to attend the meeting who need sign language interpretation, assisted listening systems, Braille, taped material, or special transportation, should contact the City Manager's Office at 303 335-4533. A forty-eight-hour notice is requested.

SUBJECT: PRESENTATION – HISTORIC CONTEXTS REPORT

DATE: JANUARY 15, 2019

**PRESENTED BY: FELICITY SELVOSKI, PLANNING AND BUILDING SAFETY
DR. REBECCA SCHWENDLER, PALEOWEST ARCHEOLOGY**

SUMMARY:

The [Preservation Master Plan](#), adopted in October 2015, outlines ways to improve preservation practice, public awareness, resource preservation, partnerships, and preservation incentives in Louisville. The following action item was listed as an immediate priority in the Master Plan:

Research and document Louisville’s history

In preparation for the Downtown Survey and other surveys, Louisville’s historic contexts need to be written. The historic contexts outlined in the Preservation Master Plan are: 1) Louisville’s Residential Development, 2) Louisville’s Commercial Development, 3) Louisville’s Agricultural, Railroad, and Mining Origins.

In response, in 2016 the City issued an RFP for the Historic Context Studies and selected PaleoWest Archeology to develop contexts documenting Louisville’s residential development, commercial development, and industrial development from the City’s founding in 1878 to present. Dr. Rebecca Schwendler, with PaleoWest Archeology, will be presenting the final reports to Council at this meeting.

BACKGROUND:

An historic context is a narrative for understanding a place’s history and identity. The historic context documents prepared for Louisville seek to provide information that supports City decision-making.

The goals of the Historic Context Studies are to:

- 1) Summarize historical trends in settlement and architecture;
- 2) Identify architectural forms and styles that represent different time periods, geographic areas, industries, and ethnic groups;
- 3) Identify gaps in information about architectural forms, styles, and distributions;
- 4) Prioritize future documentation of buildings;
- 5) Identify the architectural elements and qualities that make some buildings significant; and
- 6) Understand the kinds of modifications that are and are not compatible with significant historic buildings.

In addition to holding a community open house and gathering a wide range of community input, PaleoWest gathered information from *The Louisville Historian*,

previous architectural surveys and city histories, property assessor cards, and other sources.

The Historic Contexts were presented to the public on November, 15, 2018 at a Museum Program event.

HISTORIC PRESERVATION COMMISSION:

The Historic Preservation Commission (HPC) has reviewed the Contexts and offered comments. The final draft of the Historic Contexts was presented to the HPC on November 19, 2018.

NEXT STEPS:

Both the Preservation Master Plan and the Historic Contexts identify the need for the City to conduct an architectural survey. The following action item was listed as a near-term action item in the Master Plan:

Conduct Architectural Surveys

Architectural surveys collect essential information about buildings, including locational data, architectural style, construction history, historical background, current photographs, and an assessment of eligibility for designation. Relying upon completed historic contexts to make informed choices, the City should prioritize surveying its most significant and physically intact places. Surveys should be phased, with each project recording approximately 50 properties. Recommended surveys: Louisville Historic Residential Subdivisions and Louisville's Commercial and Government Buildings.

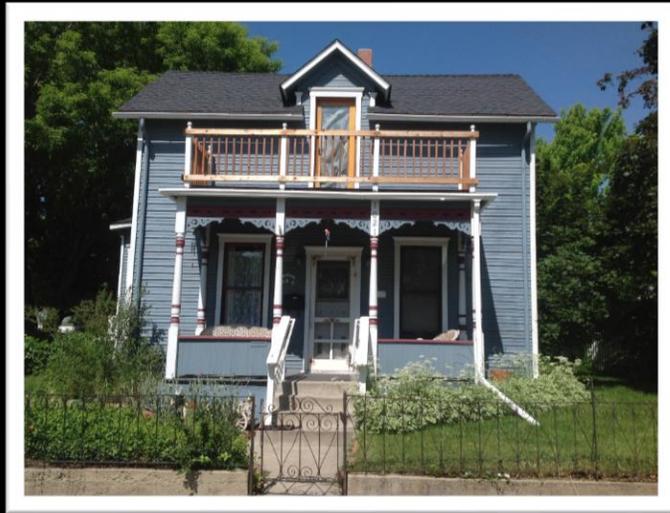
Funding to begin the survey project is included in the 2019 budget. Staff will be issuing an RFP for services to conduct the survey later this year.

ATTACHMENT(S):

1. [Link to Stories in Places, Putting Louisville's Residential Development in Context](#)
2. [Link to Stories in Places, Putting Louisville's Commercial Development in Context](#)
3. [Link to Stories in Places, Putting Louisville's Industrial Development in Context](#)
4. Presentation

Stories in Places:

Louisville's Residential, Commercial, and Industrial Contexts



Thank You!



- ❖ City of Louisville
 - ❖ Creating this project and hiring PaleoWest!
- ❖ Residents of Louisville
 - ❖ Adopting and paying preservation tax
- ❖ Louisville Historical Museum
 - ❖ Newsletter, archives, and historical photos
- ❖ Bridget Bacon
 - ❖ Time and knowledge



Questions



- ❖ What year was Louisville founded?
- ❖ What was the first industry in the Louisville area?
- ❖ What was the first man-made thing within what is now downtown Louisville?
- ❖ Where did many of Louisville's first townspeople originate?
- ❖ What were some of the most common business types in early Louisville?
- ❖ What names in Louisville reference coal mining?
- ❖ Where are there active farms in Louisville today?

Louisville Historic Contexts



- ❖ Residential Development
- ❖ Commercial Development
- ❖ Agricultural, Railroad, and Mining Origins (“Industrial Development”)

Time Periods



- ❖ Nineteenth Century
 - ❖ 1878 – 1900
- ❖ 1900 – WWI (Early Twentieth Century)
 - ❖ 1900 - 1920
- ❖ WWI – WWII (Early Twentieth Century)
 - ❖ 1920 - 1950
- ❖ Post-WWII
 - ❖ 1950 – 1990
- ❖ Present-Day
 - ❖ 1990 - 2018

What is a Historic Context?



- ❖ A narrative for understanding a place's history and identity
- ❖ A tapestry of personal stories, historical events, architectural descriptions, and collective visions

Goals of a Historic Context



- ❖ Summarize Historical Trends
- ❖ Identify Architectural Styles and Structural Types That Represent:
 - ❖ Time periods
 - ❖ Geographic areas
 - ❖ Industries
 - ❖ Ethnic groups
- ❖ Identify Significant Architectural Characteristics
- ❖ Understand Compatible Modifications
- ❖ Identify Information Gaps
- ❖ Prioritize Future Documentation

Why Write a Historic Context?



- ❖ To better understand the city's history and historical resources, for use in:
 - ❖ Community building
 - ❖ Marketing
 - ❖ Heritage tourism

- ❖ To invest resources more wisely:
 - ❖ Consultants (e.g., additional history-related research and work)
 - ❖ Educational initiatives (e.g., interpretive signs, educational materials)
 - ❖ Preservation initiatives (e.g., building grants, rehabs, and purchases)

Field Visits



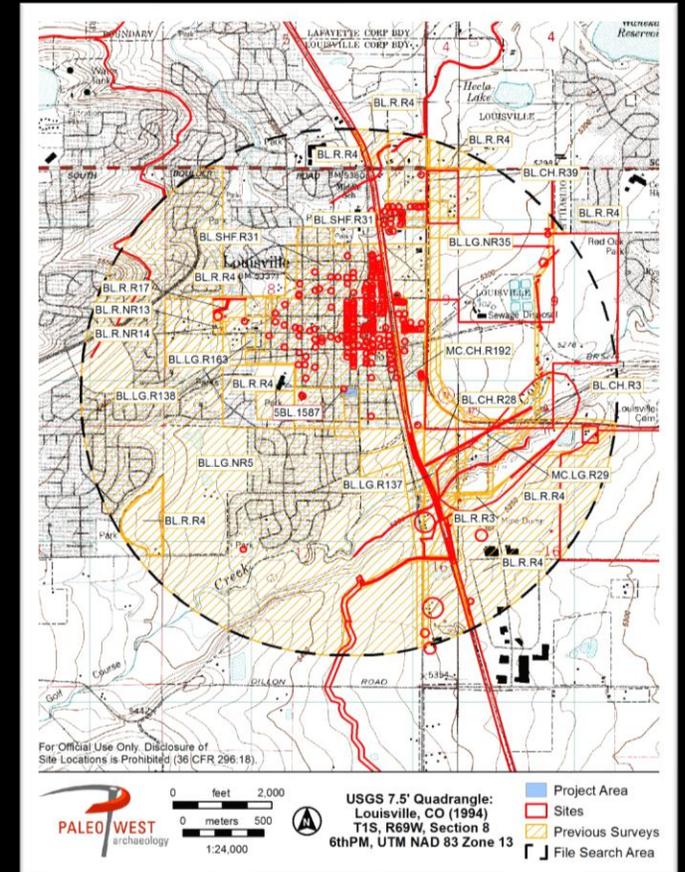
- ❖ Tour of the Louisville Historical Museum
- ❖ Walking Tours of Historic Downtown
- ❖ Repeated Visits to View Properties



Research



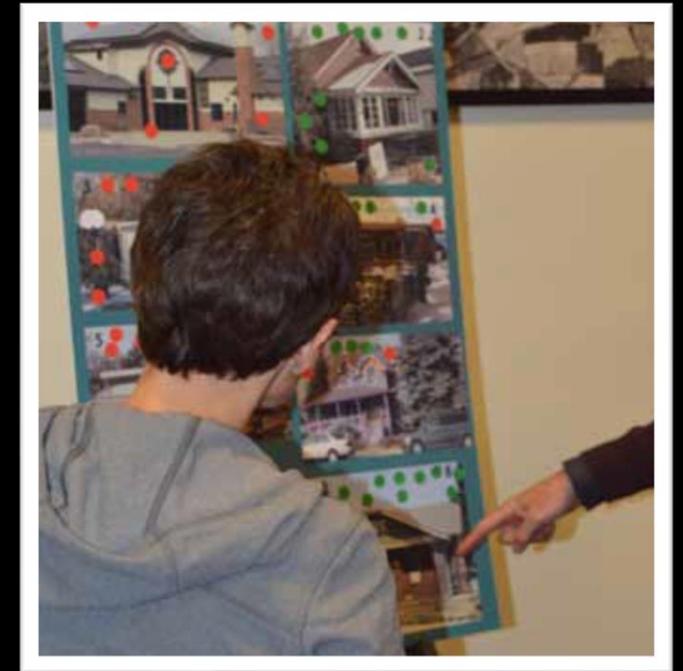
- ❖ File Search
 - ❖ Architectural surveys and reports
- ❖ Archival Research
 - ❖ Museum- and City-compiled information
 - ❖ Historical maps and photographs
 - ❖ Assessor records, General Land Office records
 - ❖ Historical newspapers, mine records



Public Input and Outreach



- ❖ Input on Priorities
 - ❖ March 3, 2017 First Friday open house
 - ❖ Online surveys
- ❖ Outreach about Progress
 - ❖ HPC meetings (11/21/16, 3/19/18, and 11/19/18)
 - ❖ City website
 - ❖ Louisville Historical Museum talk (11/15/18)



Architectural Form and Style



- ❖ Form

- ❖ The configuration of a building, including:

- ❖ Plan (shape of the footprint)
 - ❖ Massing (how solid it appears)
 - ❖ Scale (how large it is)

- ❖ Style

- ❖ The combination of visual patterns and elements that can be applied to a building and connect it to recognizable architectural movements, periods, or groups

Patterning



- ❖ Existence
 - ❖ Differential demolition, preservation, and/or remodeling?
- ❖ Geography
- ❖ Architecture
 - ❖ Specific times, places, uses, and/or ethnicities?
- ❖ Documentation
 - ❖ Under-represented resources and/or information gaps?

Residential Architecture



- ❖ Queen Anne Style (1880–1910)
- ❖ National Folk Houses (1870–1930)
- ❖ Folk Victorian Style (1870–1910)
- ❖ Pyramidal/Hipped Form (1870–1930)
- ❖ I-House Form (1875–1910)
- ❖ Dutch Colonial Revival Style (1900–1925)
- ❖ Foursquare Form (1900–1920s)
- ❖ Bungalow Form (1900–1930)
- ❖ Craftsman Style (1905–1930)
- ❖ Classic Cottage Form (1910–1930)
- ❖ Minimal Traditional Form (1930s–1950)
- ❖ Ranch Form (1950–1970)



Residential Findings



- ❖ Most Common Form or Style:
 - ❖ 19th Century: National Folk forms
 - ❖ 1900-WWI: Bungalow form
 - ❖ WWI-WWII: Minimal Traditional form



Findings

Early Residential Subdivisions

- ❖ 1878: Original Town
- ❖ 1880: Jefferson Place
- ❖ 1890: Caledonia Place
Johnson's First Addition
- ❖ 1893: Acme Place
- ❖ 1894: Pleasant Hill Addition
- ❖ 1901: Barclay Place
- ❖ 1904: Capitol Hill Addition
Louisville Heights
- ❖ 1906: East Louisville
- ❖ 1907: Nicola DiGiacomo Addition
Murphy Place
- ❖ 1908: Corrigan Addition
- ❖ 1911: Kimberly Addition
- ❖ 1912: Parbois Place



Residential Findings



- ❖ Common by Residential Subdivision:
 - ❖ **Original Town:** Bungalow (infill)
 - ❖ **Jefferson Place:** Folk Victorian
 - ❖ **Caledonia Place:** Pyramidal/Hipped
 - ❖ **Pleasant Hill:** Folk Victorian
 - ❖ **Barclay Place:** Bungalow
 - ❖ **Capitol Hill:** Queen Anne
 - ❖ **East Louisville:** Minimal Traditional (infill)



Residential Findings



- ❖ National Folk houses are most common across Louisville
- ❖ Some historical subdivisions have received widespread infill
 - ❖ e.g., Caledonia Place, Johnson's First Edition, Acme Place, Kimberly Addition, Parbois Place
- ❖ Other historical subdivisions retain good overall integrity
 - ❖ e.g., Jefferson Place, Pleasant Hill, Barclay Place, Corrigan Addition)
- ❖ Many buildings have been moved into and within Louisville
- ❖ There are no definitive associations between ethnic groups and house types

Residential Recommendations



- ❖ Document houses in under-represented historical subdivisions
 - ❖ *Mostly at north and south ends of Old Town*
- ❖ Document more mid-twentieth century houses
- ❖ Investigate groups of highly similar houses
- ❖ Investigate historical family compounds
 - ❖ *e.g., Zarini Family Compound: 801 and 817 Spruce; 804, 808, 822, and 824 La Farge*
- ❖ Landmark
 - ❖ *Best and rare examples of specific architectural styles and building types*

Early Business Types



- ❖ Blacksmiths
- ❖ Livery Stables
- ❖ Boarding Houses
- ❖ Drug Stores
- ❖ General Merchandise Stores
- ❖ Saloons



Early Business Types



❖ Drug Stores

740 Main St.



❖ General Merchandise Stores

801 Main St.



❖ Saloons

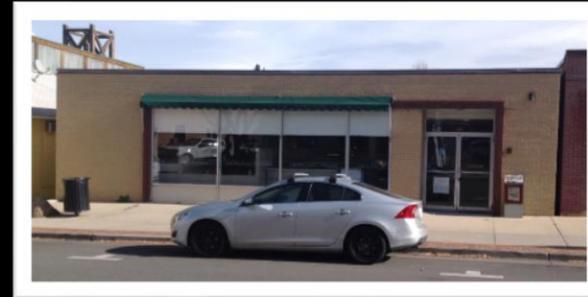
1006 Pine St.



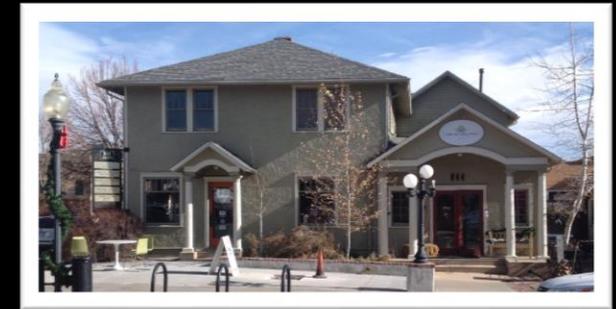
Commercial Architecture



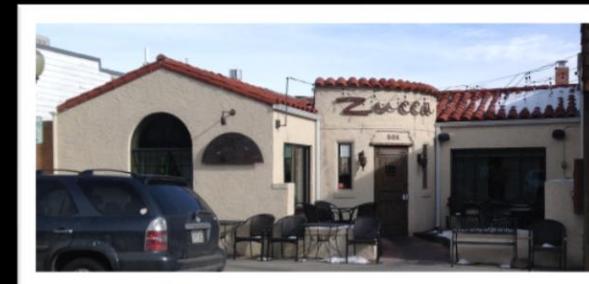
- ❖ One-Part Commercial Block Form (ca. 1860–1950)
- ❖ Two-Part Commercial Block Form (1850–1960)
- ❖ False Front Form (ca. 1860–1910)
- ❖ Corner Building (1900-1950)
- ❖ Mixed-Use Buildings (1860–Present)
- ❖ Enframed Window Wall Form (1900–1970)
- ❖ Temple Front Form (1900–1950)
- ❖ Vault Form (1900-1950)
- ❖ Mediterranean Revival Style (1920-1930)
- ❖ International Style (1932–1960)
- ❖ Art Deco Style (late 1920s-1950)



722 Main St.



844 Main St.



808 Main St.



817 Main St.

Commercial Findings



- ❖ Mixed-use residential and commercial

637-641 Main St.



- ❖ Historical remodels



724-728 Main St.



Commercial Recommendations



- ❖ Document more mid-twentieth century commercial buildings
- ❖ Conduct intensive architectural surveys to fill gaps left by reconnaissance surveys
- ❖ Landmark
 - ❖ Best and rare examples of specific architectural styles and building types

Industrial Context Findings



Agriculture

- ❖ Irrigation ditches
- ❖ Water storage reservoirs
- ❖ Silos
- ❖ Outbuildings
- ❖ Grain elevators
- ❖ Barns



Agricultural Architecture



❖ Barns

- ❖ Broken Gable Roof Barn 1850-1910
- ❖ Monitor Roof Barn 1850-1910
- ❖ Gambrel Roof Barn 1865-1940



Mayhoffer Farm



Murphy/Warembourg Farm



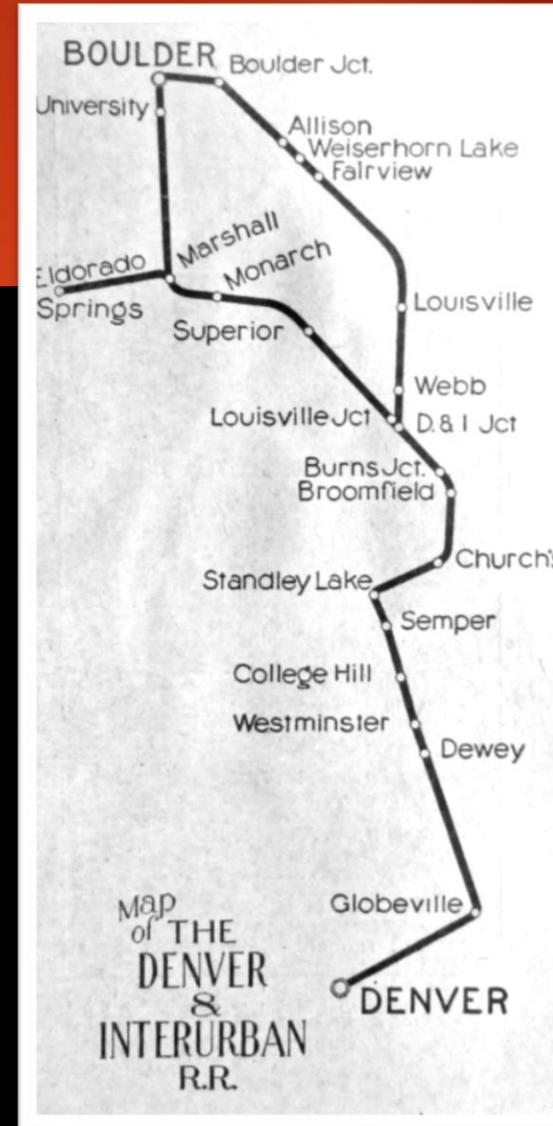
Kilker Farm

Industrial Context Findings

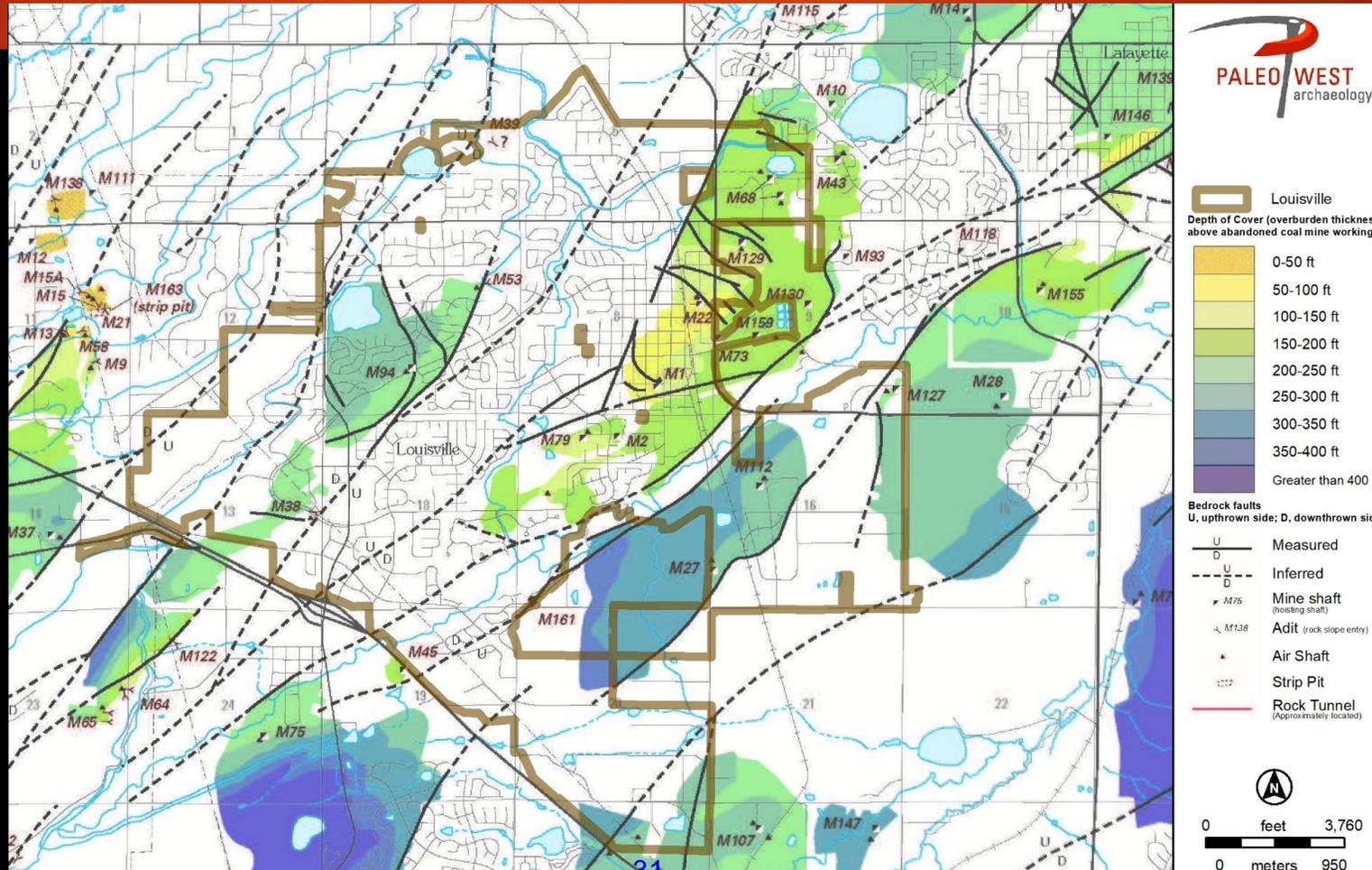
- ❖ Railroad
 - ❖ CCR/C&S/D&I/BNSF tracks (post-1873)
 - ❖ C&S Depot (1910)



628 La Farge 30



Industrial Context Findings



Industrial Context Findings



- ❖ Mining
 - ❖ Rex No. 1 Mine Dump 1898-1917



Industrial Findings



- ❖ Many undocumented agriculture-related resources
- ❖ Special history of West Spruce Street
 - ❖ Former small farms in recently developed area
- ❖ Temporal and regional significance of railroad tracks
 - ❖ Older than town
 - ❖ Kite Route
- ❖ Only one remaining mine-related resource
 - ❖ Rex Mine No. 1 dump on 7th Generation Farm

Industrial Recommendations



- ❖ Document more agriculture-related resources
 - ❖ Water storage reservoirs
 - ❖ Barns
 - ❖ Farms
 - ❖ Former small farms on W. Spruce Street
- ❖ Landmark best and rare examples of industrial resources
 - ❖ Structures, buildings, and landscapes
- ❖ Educate
 - ❖ Louisville's railroad history



Next Steps



- ❖ Intensive Architectural Surveys:
 - ❖ Residential, commercial, and agricultural buildings and structures
 - ❖ Agricultural landscapes
- ❖ Investigation of Remaining Questions:
 - ❖ e.g., very similar residential buildings, family compounds, mid-century buildings
- ❖ Landmarking Outreach
 - ❖ Ensure significant features and qualities remain after modifications and additions
- ❖ Education
 - ❖ Railroad history

Questions?



SUBJECT: DISCUSSION/DIRECTION – 2018 IMS PAVEMENT SURVEY RESULTS

DATE: JANUARY 15, 2019

PRESENTED BY: KURT KOWAR, PUBLIC WORKS

SUMMARY:

Staff is providing an update on progress related to the 2018 IMS Pavement Management Survey. The initial IMS results are currently going through Quality Assurance and Scenario Analysis to develop a Final Report. A brief synopsis of the initial results is:

1. The Louisville actual measured Pavement Network PCI for Fall 2018 was 67. This is an improvement of 3 points from 64 in 2015 and better than the IMS Client National Average of 60-65. IMS recommends a target of 70. The City's target is 75.
2. The City's Backlog of streets less than 40 PCI is 8%, improving from 10.5%. The IMS recommendation is to keep this less than 12%.
3. The City's streets in Excellent Condition are 25.5%, up from 17% in 2015. The IMS recommendation is to keep this greater than 15%.
4. The survey PCI validates current Staff modeled projections and updated data will provide improved accuracy for future forecasts. Current funding levels of \$4 – 4.5 million per year are forecasting a Network Average 75 PCI by 2028.

Staff is providing this update to inform City Council on the initial results from the 2018 survey. Additional detailed information is provided in the presentation.

PROGRAM/SUB-PROGRAM IMPACT:

This discussion and project support the Transportation Goals of the City by providing a safe, well maintained, effective and efficient multi-modal transportation system at a reasonable cost.

ATTACHMENT(S):

1. Presentation

Pavement Management Survey Results

January 15, 2019



Current Progress

Initial Results Received

Scenario Planning In Progress

1. Target 80 then Steady State
2. Target 75 then Steady State
3. Target 70 then Steady State
4. Compare to Current Budget Plan

Transferring Survey to Lucity

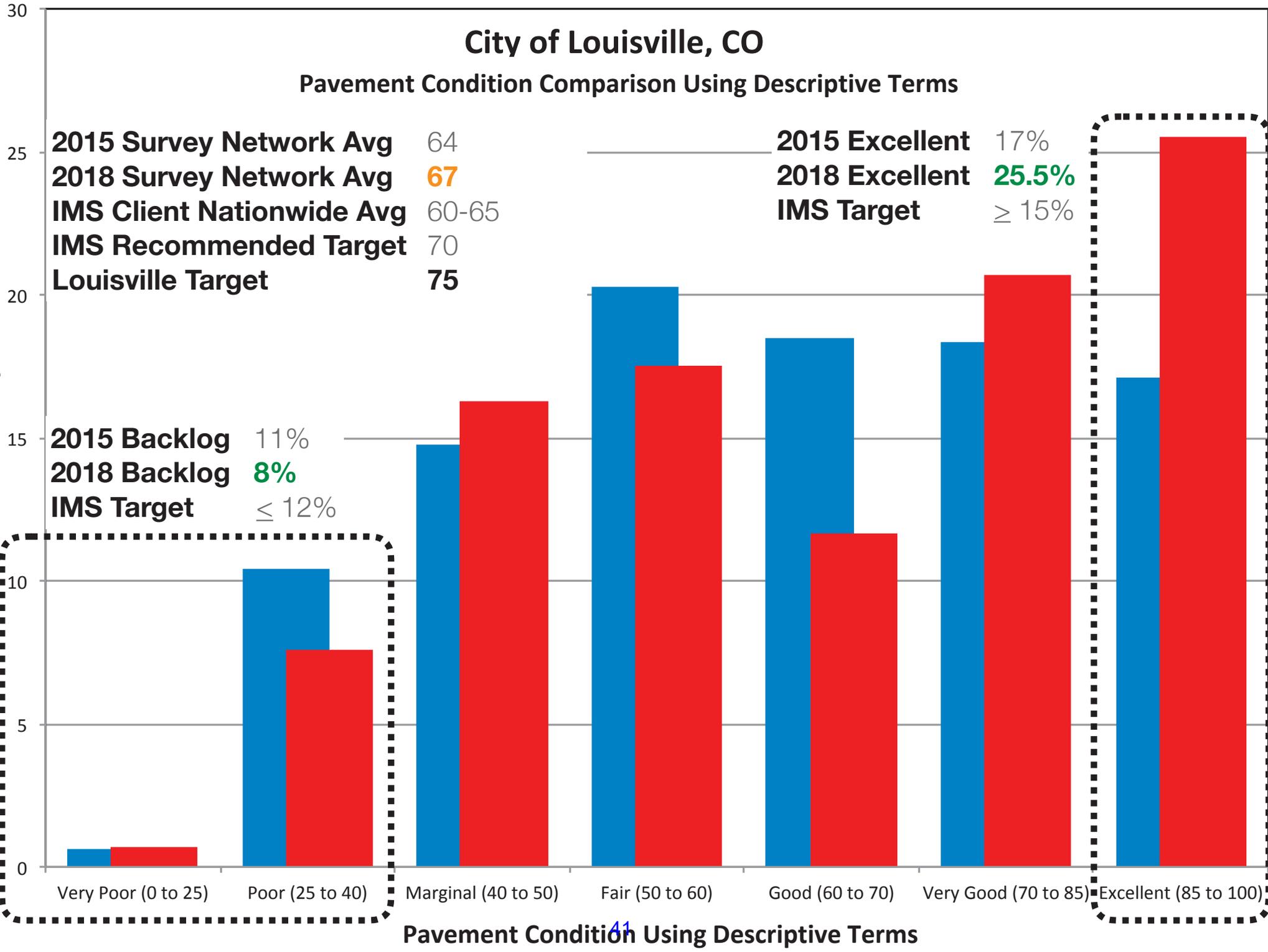


2018 IMS Survey Pavement Network Score is **67**

2015 Survey Pavement Network Score was **64**

City of Louisville, CO

Pavement Condition Comparison Using Descriptive Terms



2015 Survey Network Avg 64
2018 Survey Network Avg **67**
IMS Client Nationwide Avg 60-65
IMS Recommended Target 70
Louisville Target **75**

2015 Excellent 17%
2018 Excellent **25.5%**
IMS Target $\geq 15\%$

2015 Backlog 11%
2018 Backlog **8%**
IMS Target $\leq 12\%$

Pavement Condition Using Descriptive Terms

City of Louisville, CO

Pavement Condition Using Descriptive Terms By Functional Class Group

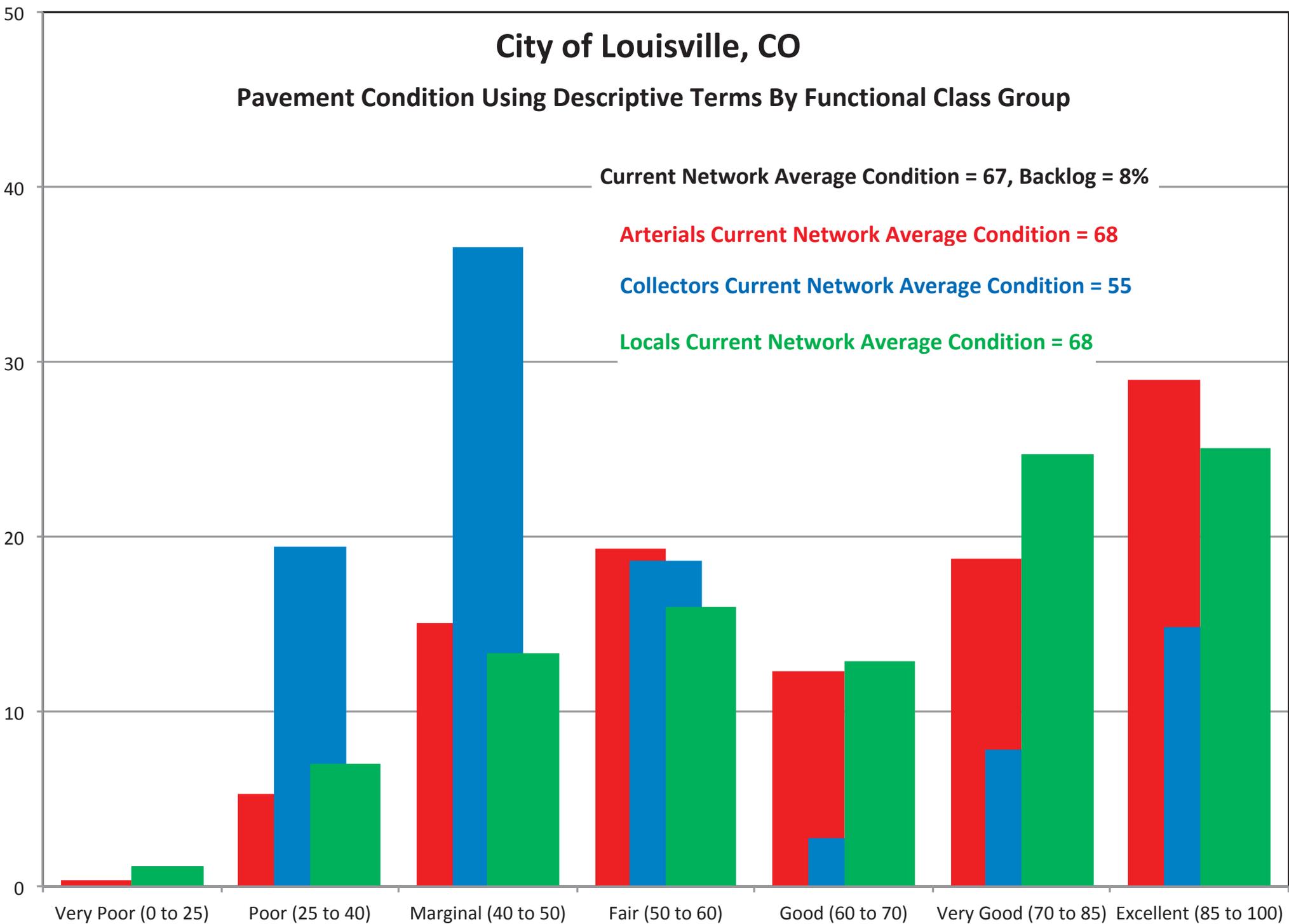
Current Network Average Condition = 67, Backlog = 8%

Arterials Current Network Average Condition = 68

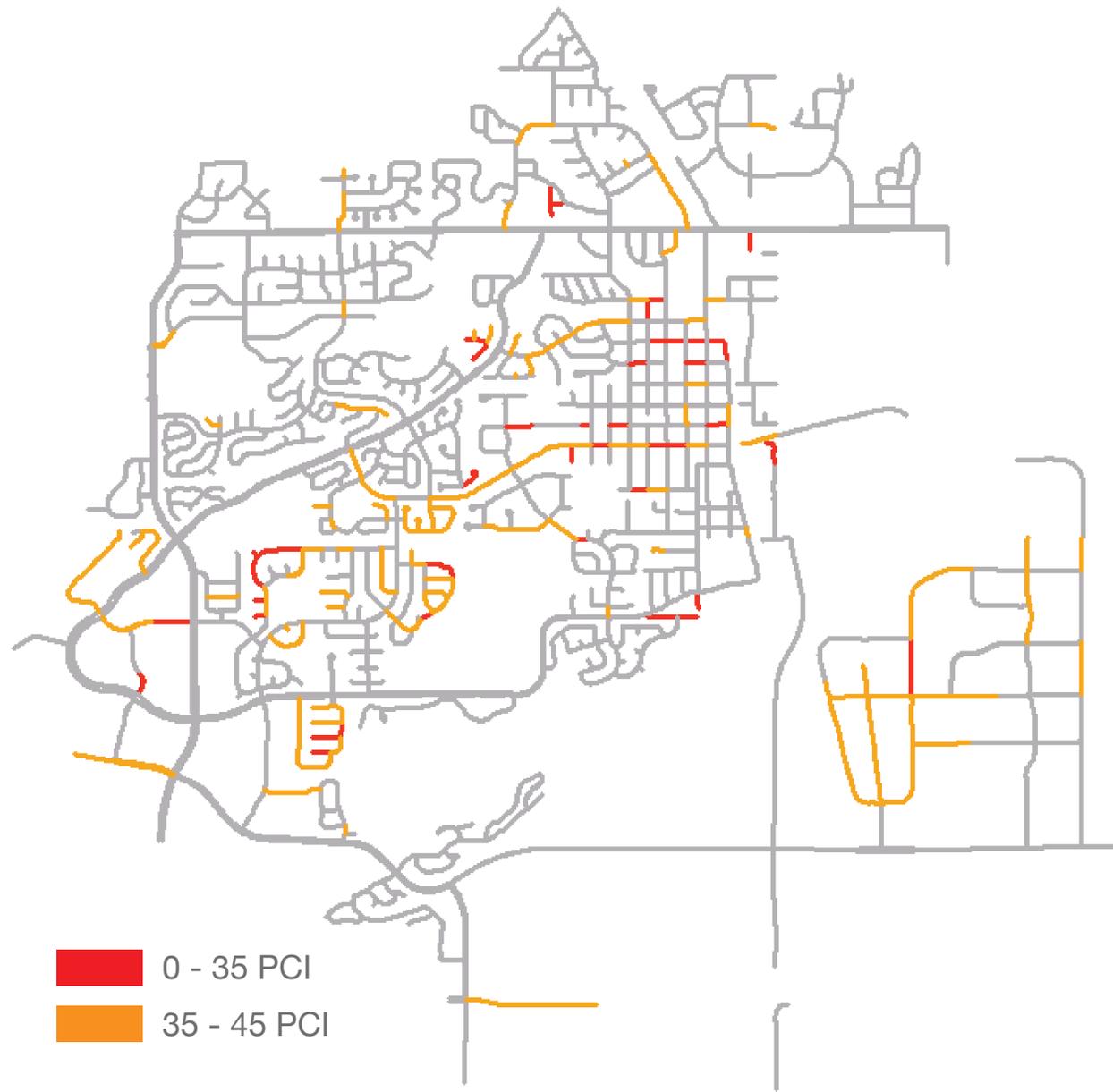
Collectors Current Network Average Condition = 55

Locals Current Network Average Condition = 68

Percentage of Network by Area



Pavement Condition Using Descriptive Terms



Pavement Under 35

2018 IMS Survey

Current Plan (Schedule at 35) vs Never Getting Under 35

Based Upon 2015 IMS Survey (Costs are in Millions)

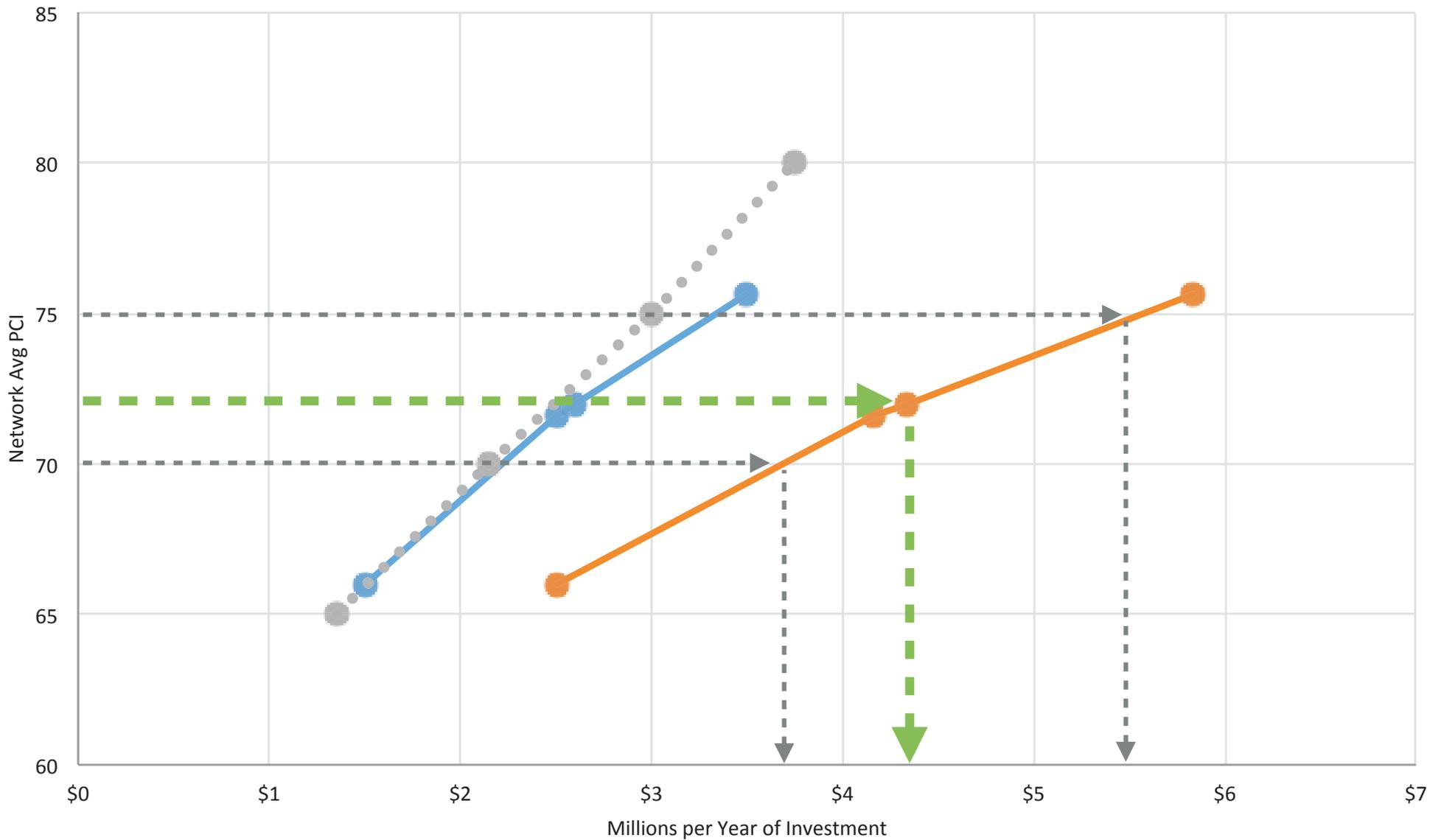
	Current Plan \$	Current Plan PCI	Never Below 35 \$	35 Plan PCI	Cost Diff \$
2019	4.22	67.1	5.78	67.1	1.57
2020	4.50	68.2	4.50	69.2	-
2021	4.00	68.6	3.27	70.0	(0.73)
2022	4.43	69.4	6.13	70.2	1.70
2023	4.12	71.3	3.05	73.1	(1.07)
2024	4.30	72.2	4.82	73.5	0.52

Alternate Budget Scenario Slide

Current Lucity Model Predicts **75** in **2028**

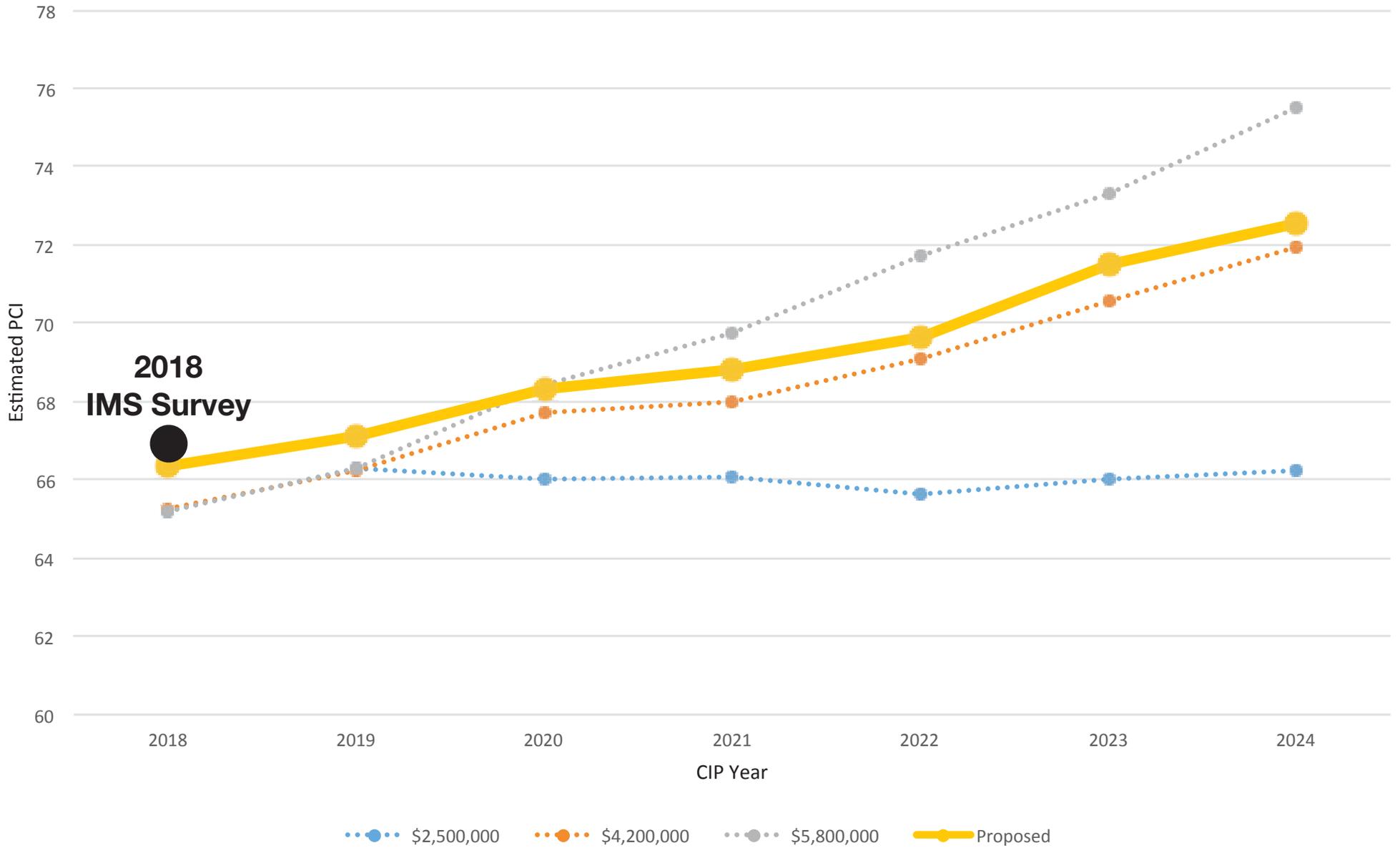
Based upon similar funding levels as current 6 Year CIP and 2015 IMS Survey

Annual Investment vs. Estimated PCI



—●— Asphalt Cost
 —●— Asphalt w Concrete (40%)
 ●●● 2015/2016 IMS Asphalt Costs

Software Estimated PCI Over Time 3 Funding Scenarios vs Proposed CIP



2019 CONCRETE REPLACEMENT PROJECT



City of Louisville

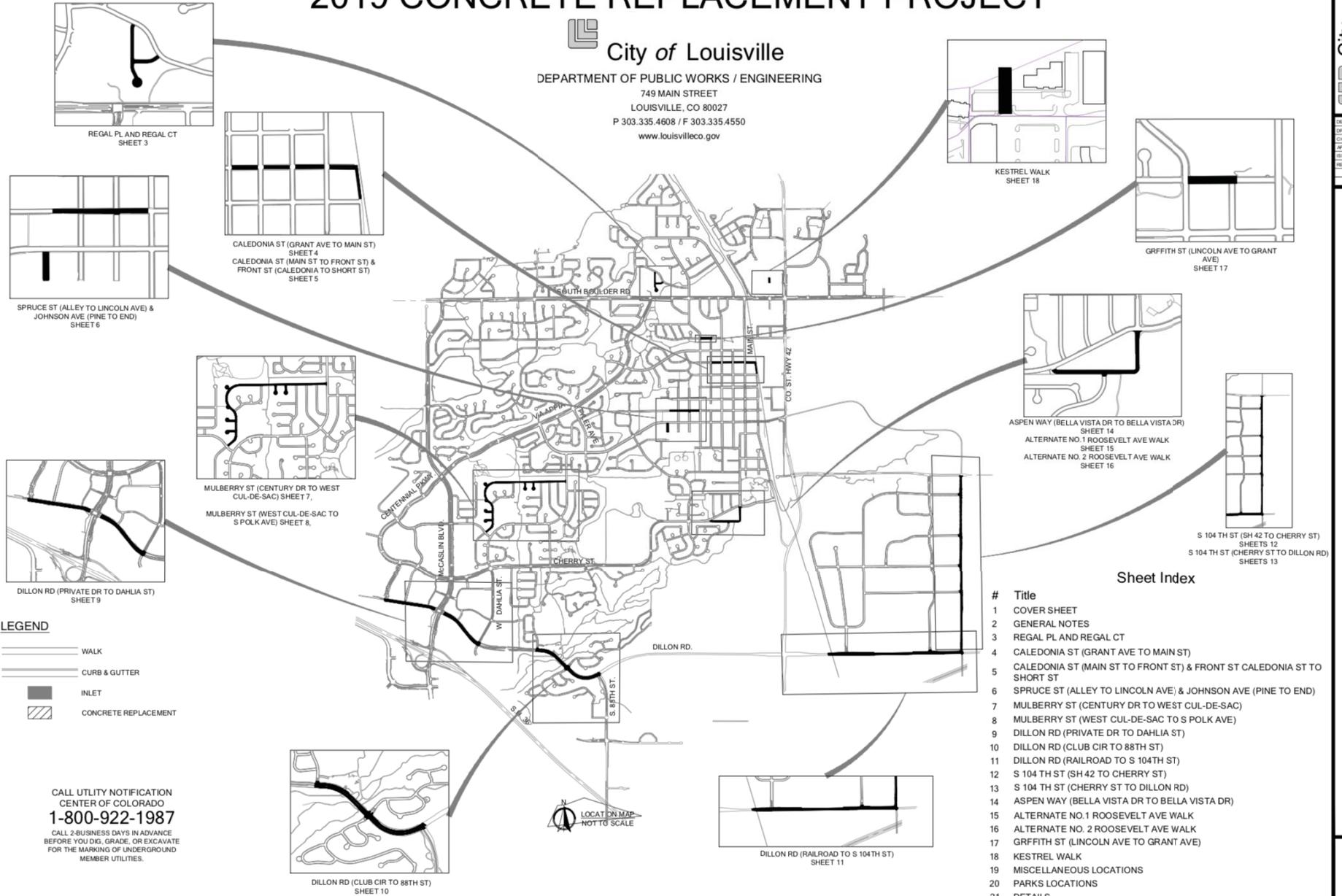
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City of Louisville
 COLORADO - SINCE 1878

DESIGN BY: AP
 DRAWN BY: AP
 CHECKED BY: MW
 APPROVED BY: MB
 ISSUE DATE: 1/20/19
 REVISIONS:

2019 CONCRETE REPLACEMENT PROJECT
 COVER SHEET

SHEET
 1
 OF
 21



LEGEND

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- CURB & GUTTER
- INLET
- CONCRETE REPLACEMENT

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Sheet Index

#	Title
1	COVER SHEET
2	GENERAL NOTES
3	REGAL PL AND REGAL CT
4	CALEDONIA ST (GRANT AVE TO MAIN ST)
5	CALEDONIA ST (MAIN ST TO FRONT ST) & FRONT ST CALEDONIA ST TO SHORT ST
6	SPRUCE ST (ALLEY TO LINCOLN AVE) & JOHNSON AVE (PINE TO END)
7	MULBERRY ST (CENTURY DR TO WEST CUL-DE-SAC)
8	MULBERRY ST (WEST CUL-DE-SAC TO S POLK AVE)
9	DILLON RD (PRIVATE DR TO DAHLIA ST)
10	DILLON RD (CLUB CIR TO 88TH ST)
11	DILLON RD (RAILROAD TO S 104TH ST)
12	S 104 TH ST (SH 42 TO CHERRY ST)
13	S 104 TH ST (CHERRY ST TO DILLON RD)
14	ASPEN WAY (BELLA VISTA DR TO BELLA VISTA DR)
15	ALTERNATE NO.1 ROOSEVELT AVE WALK
16	ALTERNATE NO. 2 ROOSEVELT AVE WALK
17	GRIFFITH ST (LINCOLN AVE TO GRANT AVE)
18	KESTREL WALK
19	MISCELLANEOUS LOCATIONS
20	PARKS LOCATIONS
21	DETAILS

2019 STREET RESURFACING PROJECT



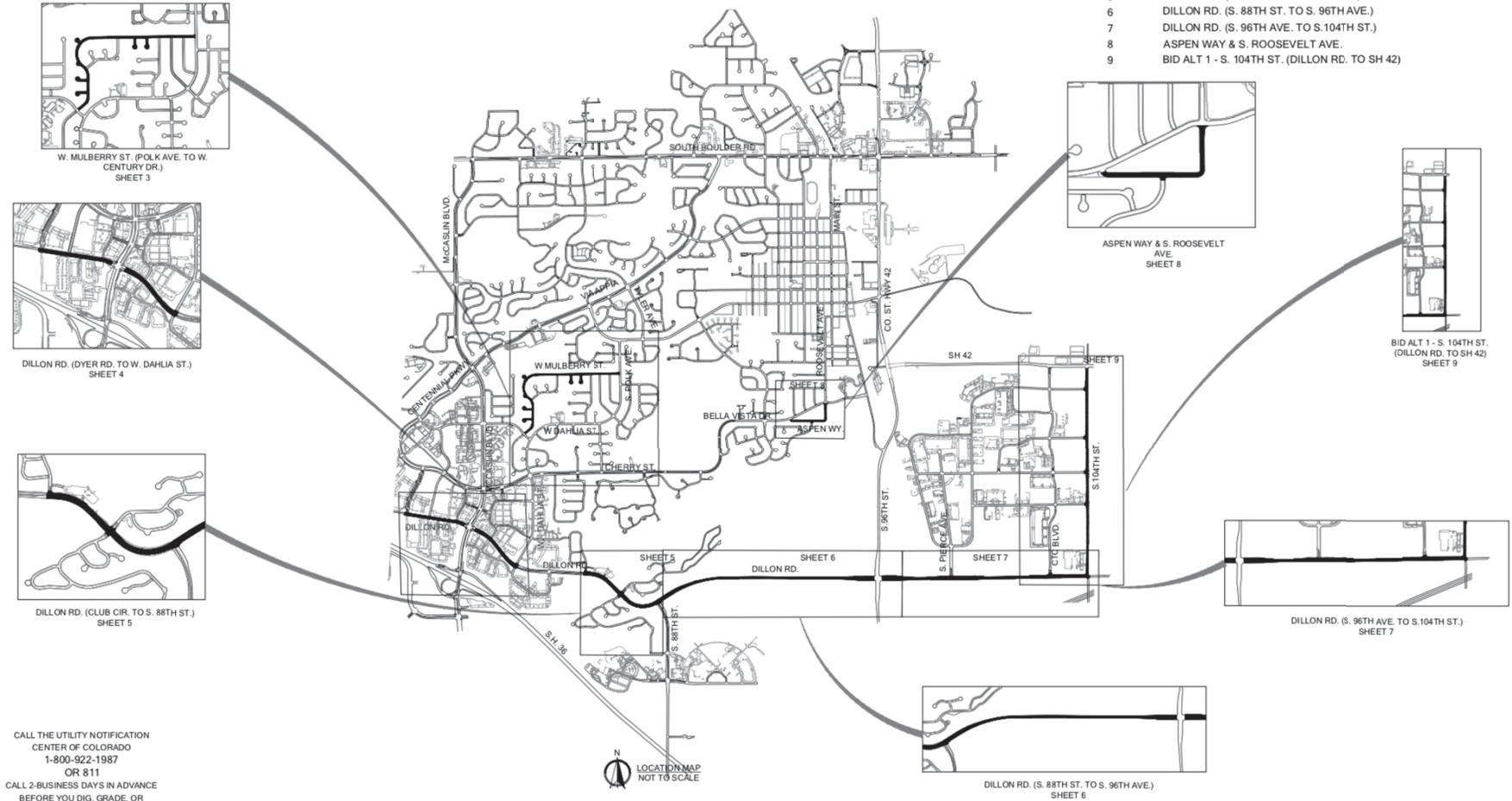
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LEGEND

- WALK
- CURB & GUTTER
- WATER MAIN & VALVE
- SANITARY SEWER & MANHOLE
- LIMITS OF CONSTRUCTION
- INLET
- ASPHALT PATCH

Sheet Index

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2	GENERAL NOTES
3	W. MULBERRY ST. (POLK AVE. TO W. CENTURY DR.)
4	DILLON RD. (DYER RD. TO W. DAHLIA ST.)
5	DILLON RD. (CLUB CIR. TO S. 88TH ST.)
6	DILLON RD. (S. 88TH ST. TO S. 96TH AVE.)
7	DILLON RD. (S. 96TH AVE. TO S. 104TH ST.)
8	ASPEN WAY & S. ROOSEVELT AVE.
9	BID ALT 1 - S. 104TH ST. (DILLON RD. TO SH 42)



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DRAWN BY: JS
CHECKED BY: AM/CAD
APPROVED BY: JF
ISSUE DATE: 1/2/2019
REVISIONS:

2019 STREET RECONSTRUCTION PROJECT

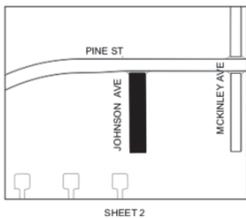
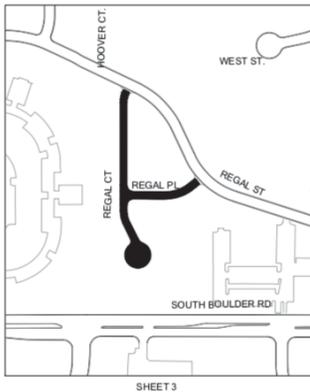


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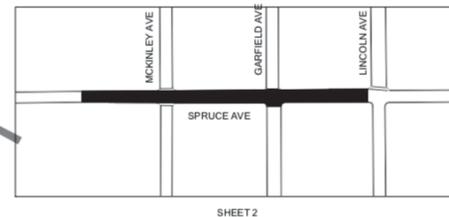
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 EXCAVATE FOR THE MARKING OF
 UNDERGROUND MEMBER UTILITIES



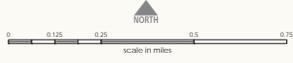
2019 STREET RECONSTRUCTION PROJECT
 COVER SHEET

SHEET
 1
 OF
 7

IMS Pavement Maps

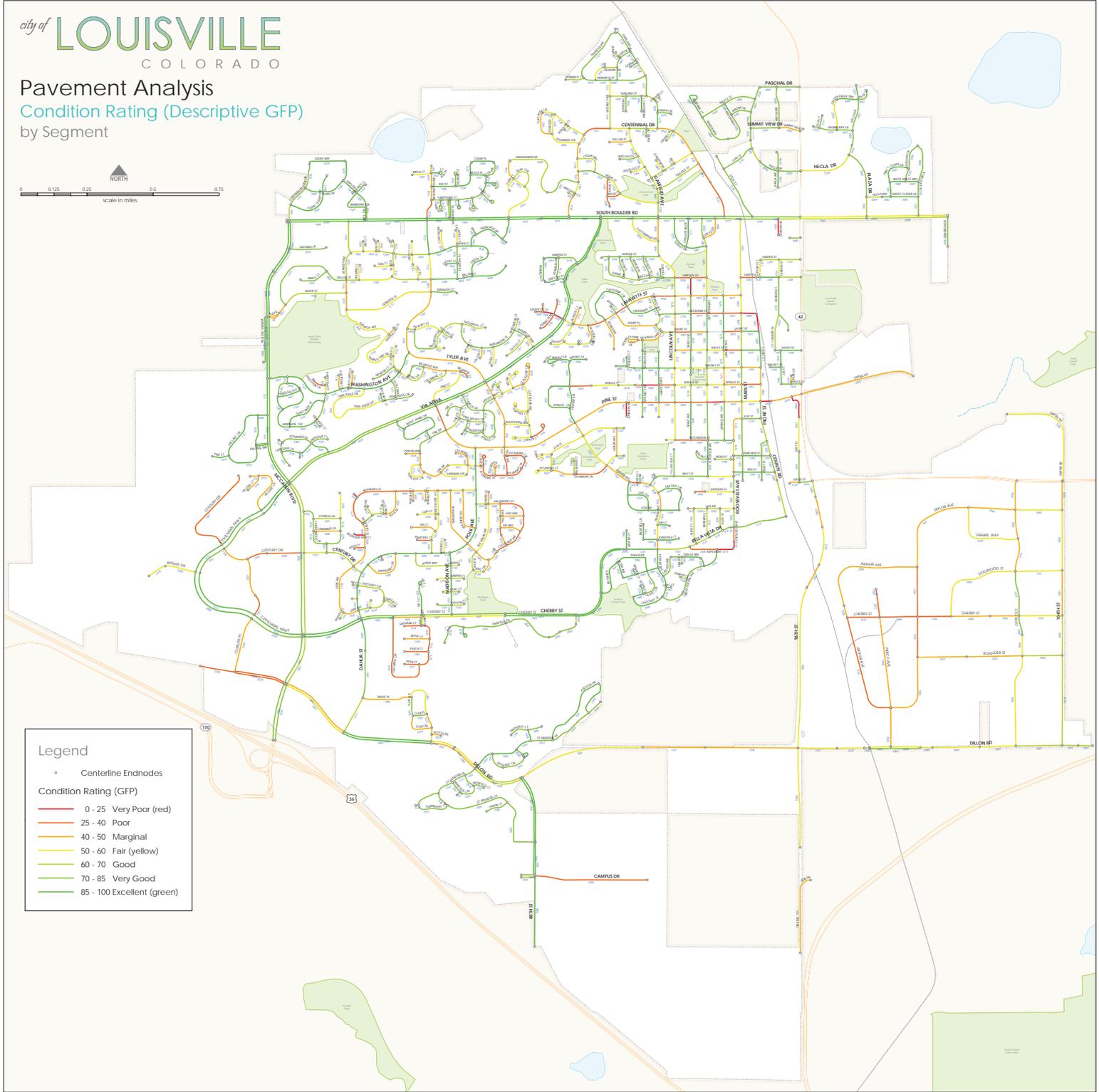
2018 Survey Results

Pavement Analysis
Condition Rating (Descriptive GFP)
by Segment

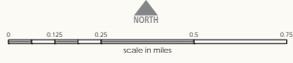


Legend

- Centerline Endnodes
- Condition Rating (GFP)
- 0 - 25 Very Poor (red)
- 25 - 40 Poor (orange)
- 40 - 50 Marginal (yellow)
- 50 - 60 Fair (yellow)
- 60 - 70 Good (light green)
- 70 - 85 Very Good (medium green)
- 85 - 100 Excellent (green)

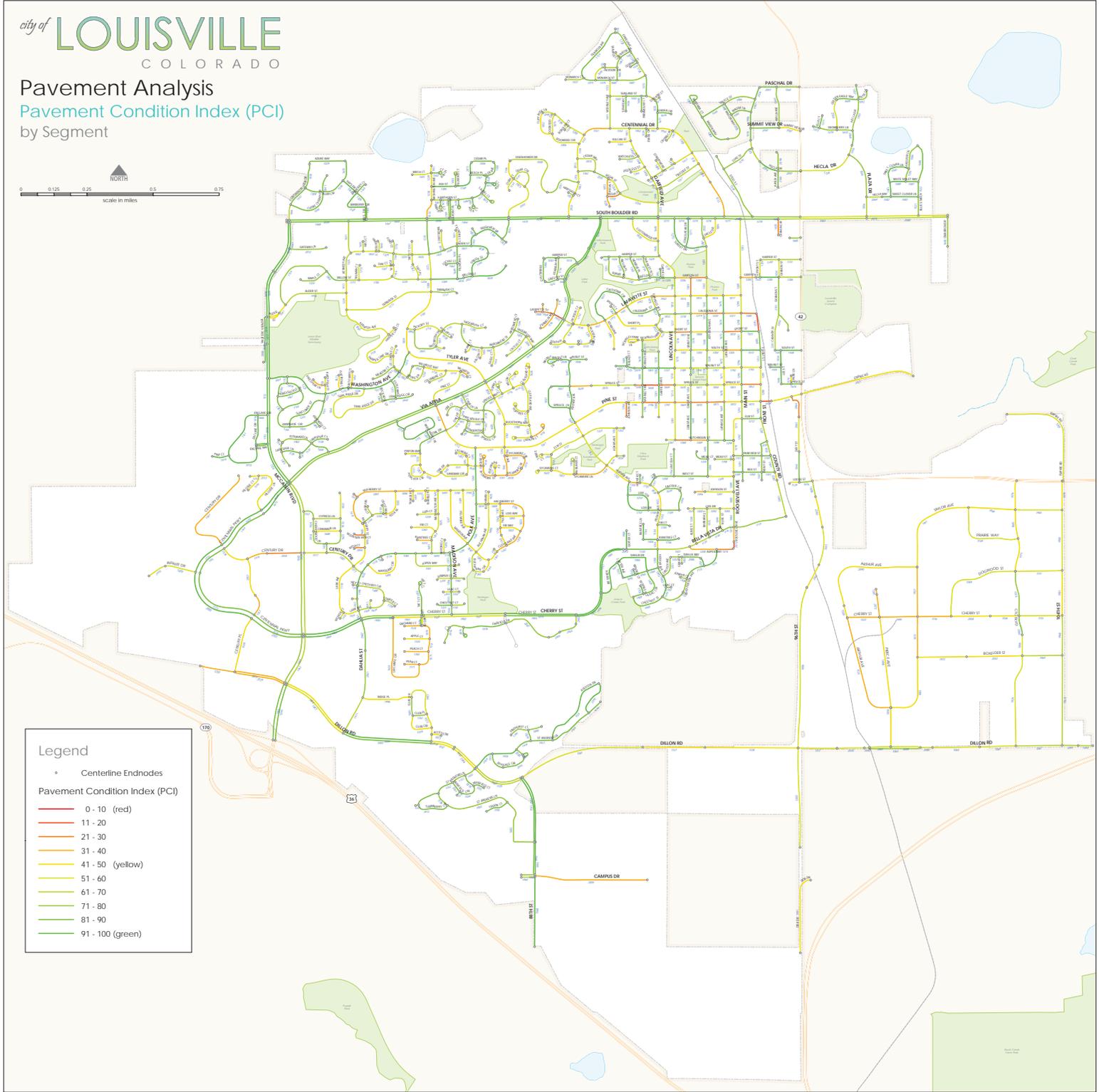


Pavement Analysis
Pavement Condition Index (PCI)
by Segment



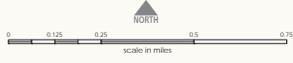
Legend

- Centerline Endnodes
- Pavement Condition Index (PCI)
- 0 - 10 (red)
- 11 - 20
- 21 - 30
- 31 - 40
- 41 - 50 (yellow)
- 51 - 60
- 61 - 70
- 71 - 80
- 81 - 90
- 91 - 100 (green)



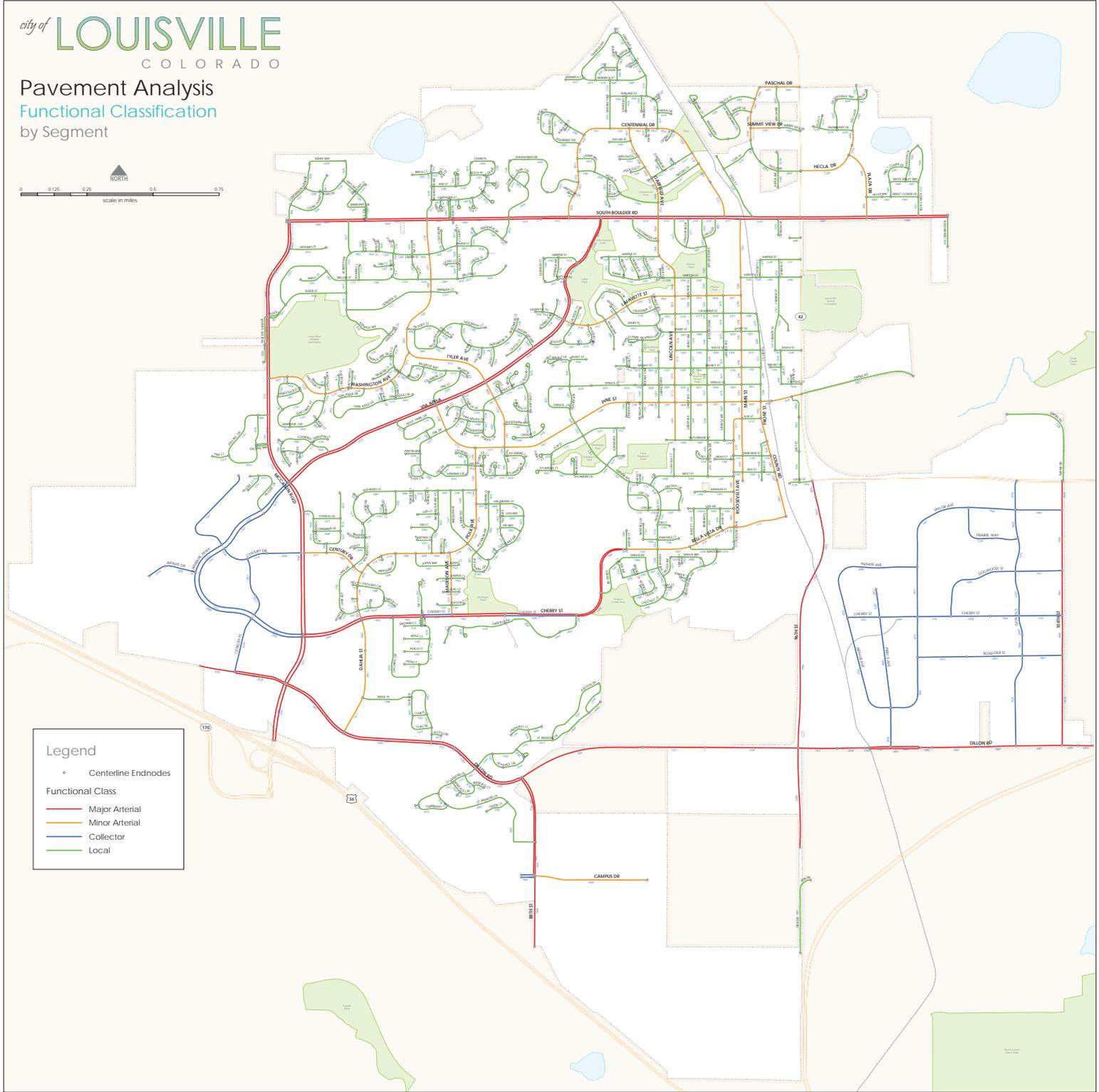
GIS Production Management Services 2018 Louisville, CO | Pavement Analysis 2018
data generated: 1/16/2018

Pavement Analysis
Functional Classification
by Segment



Legend

- Centerline Endnodes
- Functional Class**
- Major Arterial
- Minor Arterial
- Collector
- Local



MR Infrastructure Management Services 2018 Louisville, CO | Pavement Analysis 2018
data generated: 1/16/2018

SUBJECT: UPDATE – NEIGHBORHOOD TRAFFIC MANAGEMENT

DATE: JANUARY 15, 2019

PRESENTED BY: KURT KOWAR, PUBLIC WORKS

SUMMARY:

Staff is providing an update on progress related to Neighborhood Traffic Management in 2018. The topic of traffic management was last discussed as a specific agenda item on:

- Link to [November 28, 2017](#)
- Link to [February 6, 2018](#)

City Council provided specific direction to staff to begin making noticeable progress related to citizen concerns around traffic management within neighborhoods. More specifically, fix issues related to distracted driving, speeding, and pedestrian safety. Since February Staff has performed:

1. Held Public Meetings for input on March 6 and 7, 2018.
2. Collected pre installation speed data.
3. Installed Traffic Improvements.
4. Performed Slow Down Campaign Outreach via Newsletter, Website, Youtube, News Outlets and Block Parties.
5. Collected post installation speed data (December 2018).

Staff is providing this update to inform City Council on the outcomes from the 2018 efforts. Detailed information of improvements and results are provided in the presentation.

PROGRAM/SUB-PROGRAM IMPACT:

This discussion and project support the Transportation Goals of the City by providing a safe, well maintained, effective and efficient multi-modal transportation system at a reasonable cost.

ATTACHMENT(S):

1. Presentation

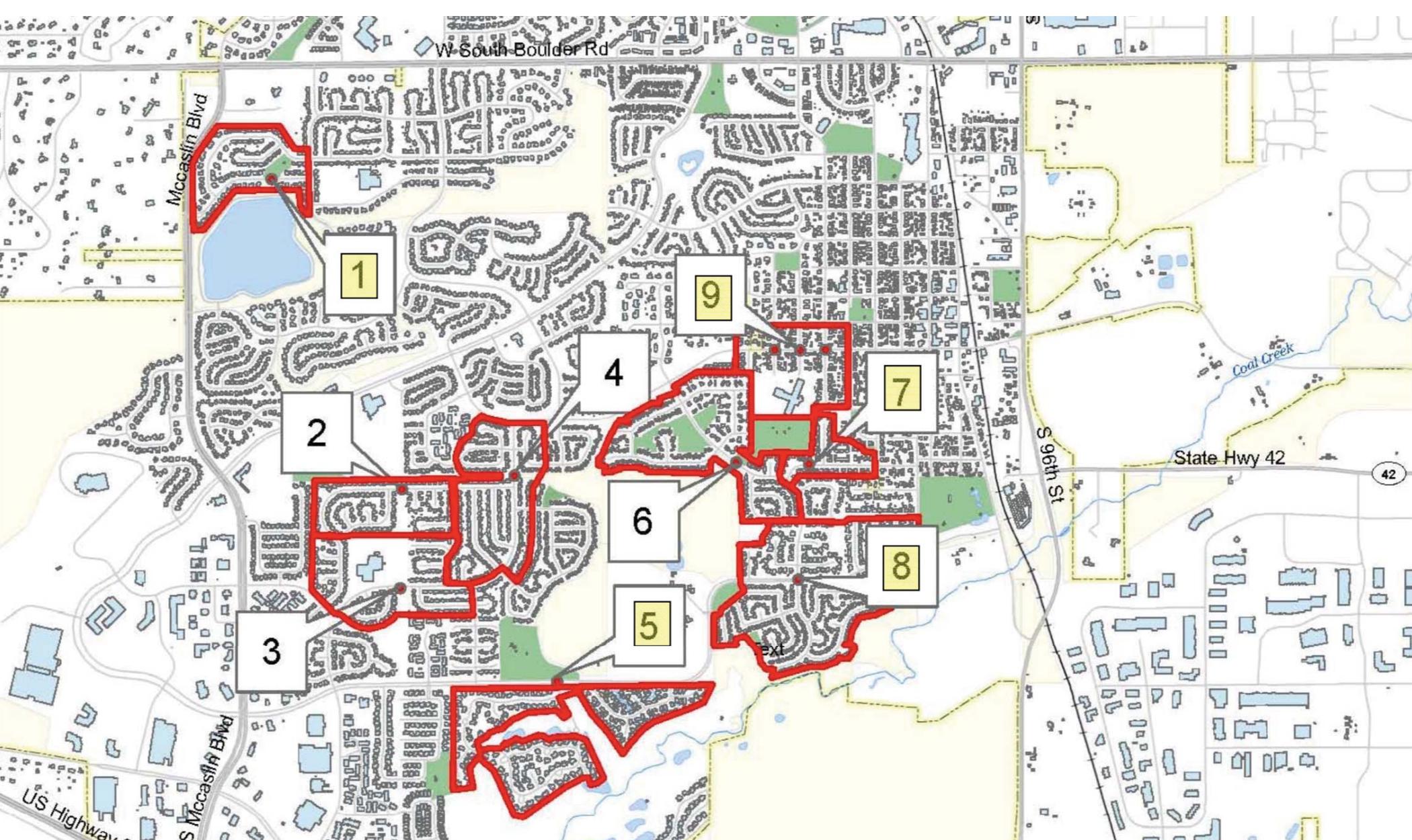
Neighborhood Traffic Management Update

January 15, 2019



Progress since 02/06/18

- Held Public Meetings for Various Locations.
- Improvements Installed Citywide by Contractors and Staff
- Newsletter Articles
- Website (Traffic Safety, Traffic Safety Improvements)
- Block Parties (Pine Street, Bella Vista)
- Little Lou Slow Down Campaign Ongoing
- Post Installation Speed Study (December 2018)
- Ongoing Coordination with RTD, BVSD, Louisville Fire, Internal Staff for Improvements
- Work with TMP Process to review and formalize policies and forms.
- Continue to listen to the Public



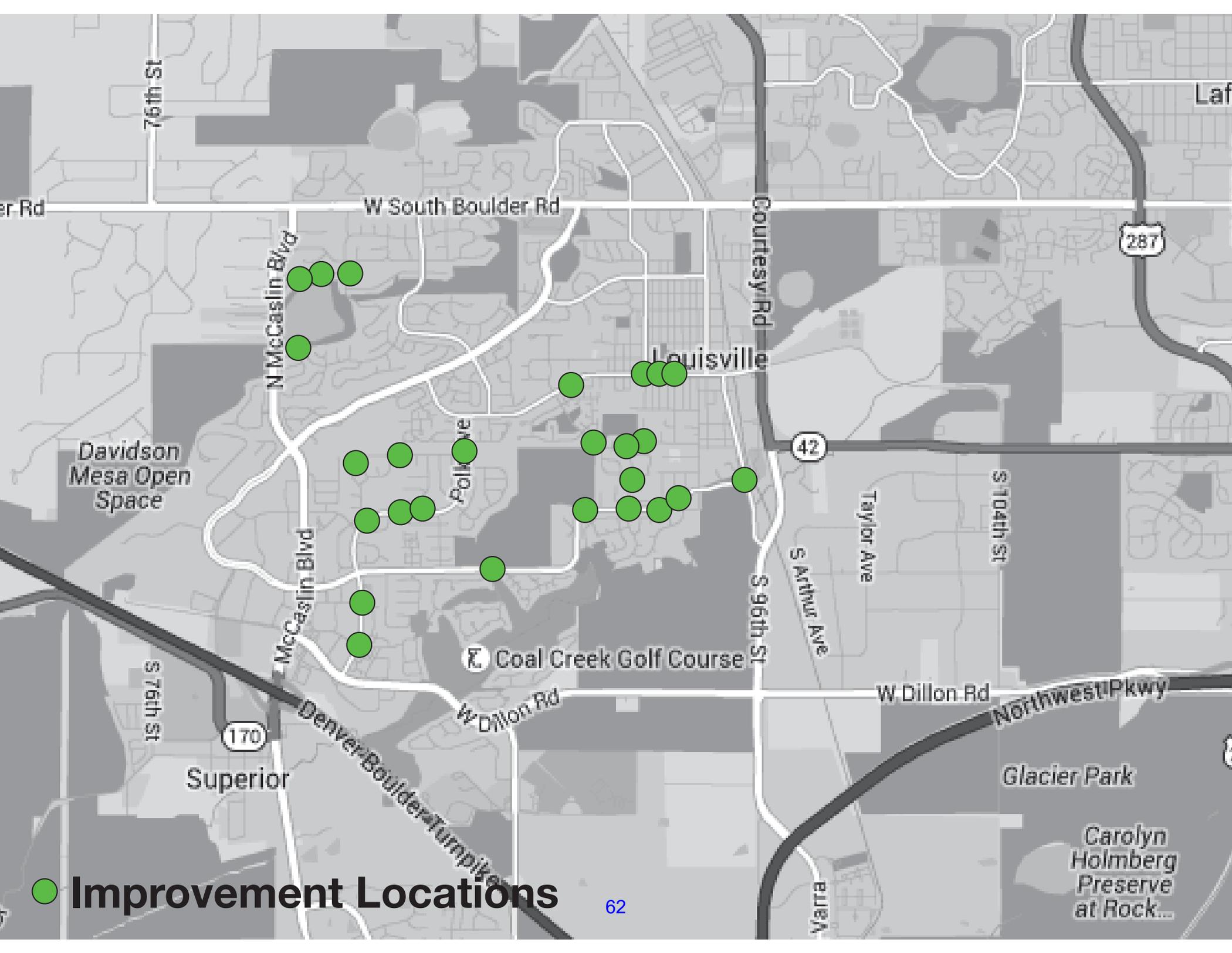
March 6th and 7th, 2018
Public Meetings

Shared Ideas
Gained Feedback
Made Adjustments



Very First Installation

Very First Users



 **Improvement Locations**

External Press Coverage

- <https://www.thedenverchannel.com/news/front-range/slow-the-f-down-louisvilles-newest-campaign-urges-drivers-to-be-safer>
- http://www.dailycamera.com/louisville-news/ci_31478202/stfd-louisville-residents-anti-speeding-campaign-draws-mixed
- <https://www.denverpost.com/2017/11/27/anti-speeding-campaign-louisville-stfd/>
- <https://kdvr.com/2017/11/29/anti-speeding-signs-spark-controversy-in-louisville/>
- <https://denver.cbslocal.com/2017/11/29/profane-insinuation-slow-down/>
- <http://kool1079.com/colorado-man-posts-signs-telling-drivers-to-slow-the-what-down/>
- http://www.dailycamera.com/louisville-news/ci_31716200/louisville-neighborhood-traffic-mitigation-anti-speeding
- <https://www.thedenverchannel.com/news/front-range/louisville/controversial-grassroots-campaign-sparks-real-change-helping-louisville-slow-down>
- <https://www.youtube.com/watch?v=5tFbdEDCtio>
- <https://www.youtube.com/watch?v=4QXXvDqfEfE>

City Links to Media

- **Traffic Safety Campaign** - <http://www.louisvilleco.gov/residents/transportation/traffic-safety>
- **Traffic Safety Improvements** - <http://www.louisvilleco.gov/residents/transportation/traffic-safety/traffic-safety-improvements>
- **Polk Traffic Calming Video** - <https://www.youtube.com/watch?v=AKYXMzdhKsY>

Pre and Post 85th Percentile Speed Measurements

Location	Posted Speed Limit	85th Percentile Speed Before	85th Percentile Speed After	Reduction Increase
S. Polk (N Mulberry)	25	32 (+7)	24 (-1)	-8
Dahlia St. (Trail)	25	28 (+3)	22 (-3)	-6
Cherry (W Fairfield)	30	40 (+10)	24 (-6)	-16
West St. (Trail)	25	19 (-6)	20 (-5)	1
Pine St. (McKinley)	25	30 (+5)	23 (-2)	-7
W. Mulberry (Trail)	25	23 (-2)	22 (-3)	-1
W. Alder (Trail)	25	29 (+4)	20 (-5)	-9
W. Alder (Willow)	25	29 (+4)	23 (-2)	-6
Hoover (N Trail)	25	30 (+5)	24 (-1)	-6
Bella Vista (Hoover)	30	37 (+7)	26 (-4)	-11

Total Expenses: **\$269,468**

Original Locations, Additional Locations, Outreach Campaign

Original Locations

From City Council 02/06/2018 Meeting

Location	Cost
W. Alder	\$5,131
W. Mulberry	\$5,407
W. Dahlia	\$14,468
S. Polk	\$5,015
Cherry @ CC	\$43,431
Hoover (North)	\$6,330
West Street	\$1,060
Bella Vista	\$25,668
Pine Street	\$120,339
Total	226,852



Additional Locations

Mar 6/7 Neighborhood Meetings Feedback

Location	Cost
Hoover (South)	\$5,015
Warembourg	\$18,661
Kennedy	\$800
Barbara St	\$1,697
Aspen Way	\$897
Wash/Dahlia	\$400
Alder	\$960
Dahlia USPS	\$600
Total	\$29,031

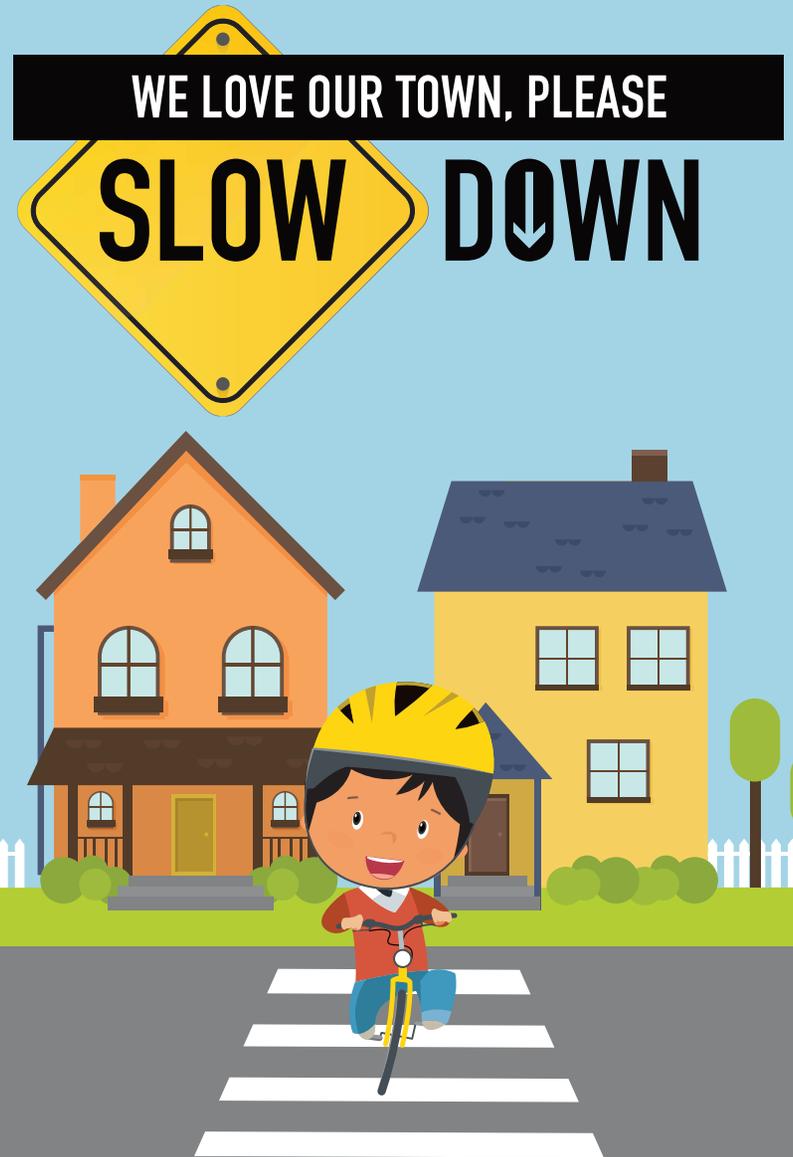


Outreach Campaign

Item	Cost
Design/Market	\$8,015
Magnets	\$200
Yard Signs	\$400
Block Parties	\$5,000
Total	\$13,615



All the Lou's down in Louisville loved their town a lot. But when it came to driving carefully, many people were not. So little tiny Lou from Louisville had a plea – for all of his neighbors to please watch their speed.





Paint by Number

Block Parties at Pine and Bella Vista



Pine Street

Block Party Paint by Number



Bella Vista

Block Party Paint by Number

Feedback

- Mostly **Positive** Feedback
- **Negative** Feedback from some Drivers and Residents
- **Negative** and **Positive Complaints** have **Significantly Reduced**.

80027 - OhOh27 - The Original OhOh Two

3 hrs

Can someone educate me on, what these bike imprints mean? Thanks!
— in Louisville, Colorado.



1 11 Comments

Like Comment

View 7 more comments 3 of 10

Bikes use full lane.

Like · Reply · 1h

The arrows and bike denote the direction and orientation of the bike as it slides down the road after it gets hit by a car in the middle of the road.

Like · Reply · 1h



Traffic Calming Improvement Areas

Original and Neighborhood Meeting Feedback Improvements



Initial staff recommendations: Road narrowing w/ object markers and signs at trail crossing.

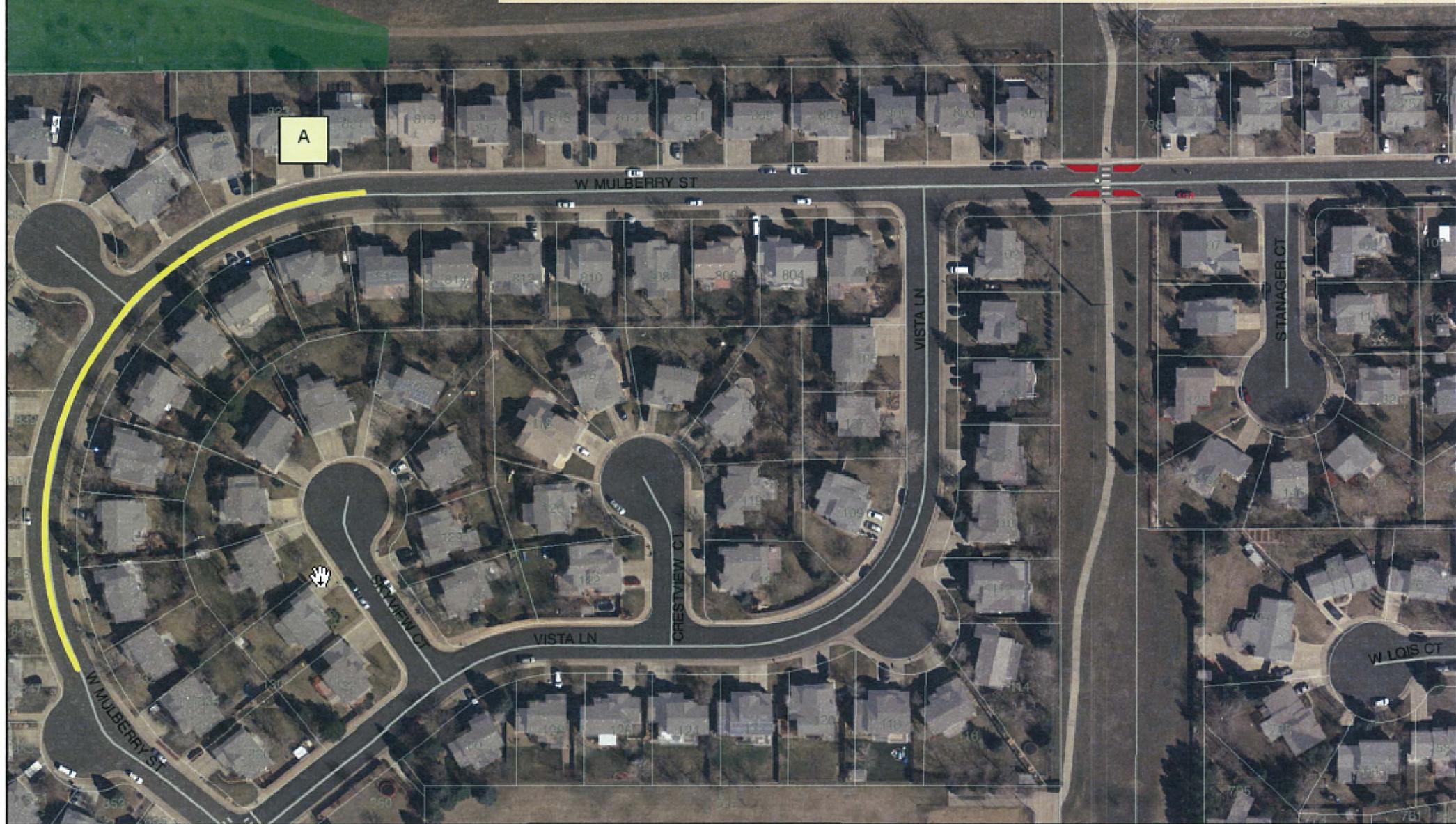
Public requests recommended for inclusion: , N-S crosswalk at McCaslin Blvd. and W. Alder St.(A) double yellow striping in curve (B), and N-S crosswalk at W. Alder St. and Kennedy Dr. (C)

Public requests not recommended at this time: Speed cushions, flashing beacons, permanent speed radar, raised crosswalks, relocation of decorative boulders at McCaslin Blvd. and W. Alder St. (visibility is sufficient), additional WB lane out of W. Alder St. at McCaslin Blvd., widening for NB right turn lane into W. Alder St. form McCaslin Blvd., and no through street signage (not applicable).

Initial staff recommendations: Road narrowing w/ object markers and signs at trail crossing.

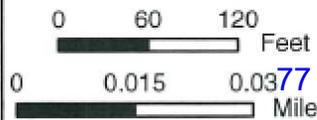
Public requests recommended for inclusion: Double yellow in W. Mulberry St. curve.(A)

Public requests not recommended at this time: Speed cushions, stop signs at W. Mulberry St. and Vista Ln., permanent speed radar, raised crosswalks, widened sidewalks, and crosswalk flashers.



Mulberry St. Traffic Improv.

Updated: 3/28/2018
File: Mulberry Temp.mxd



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Initial staff recommendations: Road narrowing w/ object markers and sign at trail crossing.

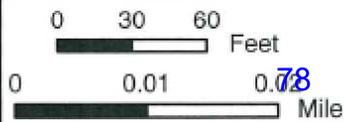
Public requests recommended for inclusion: None.

Public requests not recommended at this time: 4 way stop at S. Madison Ave. and S. Polk Ave, speed cushions, speed reduced to 18 mph, more stop signs along S. Polk Ave. and W. Dahlia St., raised crosswalks, permanent speed radar, and ticketing cameras.



Polk Ave. Traffic Improv.

Updated: 3/28/2018
File: Polk Temp.mxd



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A

WEST ST

LINCOLN CT

LINCOLN CIR

Initial staff recommendations: Road narrowing w paint and sign at trail crossing.

Public requests recommended for inclusion: Double yellow in West St. curve.

Public requests not recommended at this time: Speed cushions and crosswalk at West St. and Jefferson Ave.

West St.

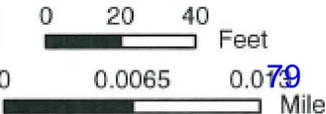
Traffic Improv.



City of
Louisville

COLORADO • SINCE 1878

Updated: 3/28/2018
File: West Temp...mxd



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Initial staff recommendations: Road narrowing w/ object markers and signs at trail crossing.

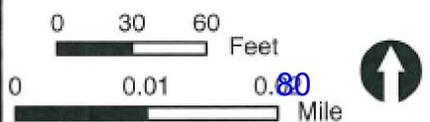
Public requests recommended for inclusion: road narrowing w/object markers and sign with ADA ramp construction at western crosswalk near Dahlia Ct. Refresh yellow on curbs.(A)

Public requests not recommended at this time: Raised Crossings.



Dahlia St. Traffic Improv.

Updated: 3/28/2018
File: Dahlia.mxd

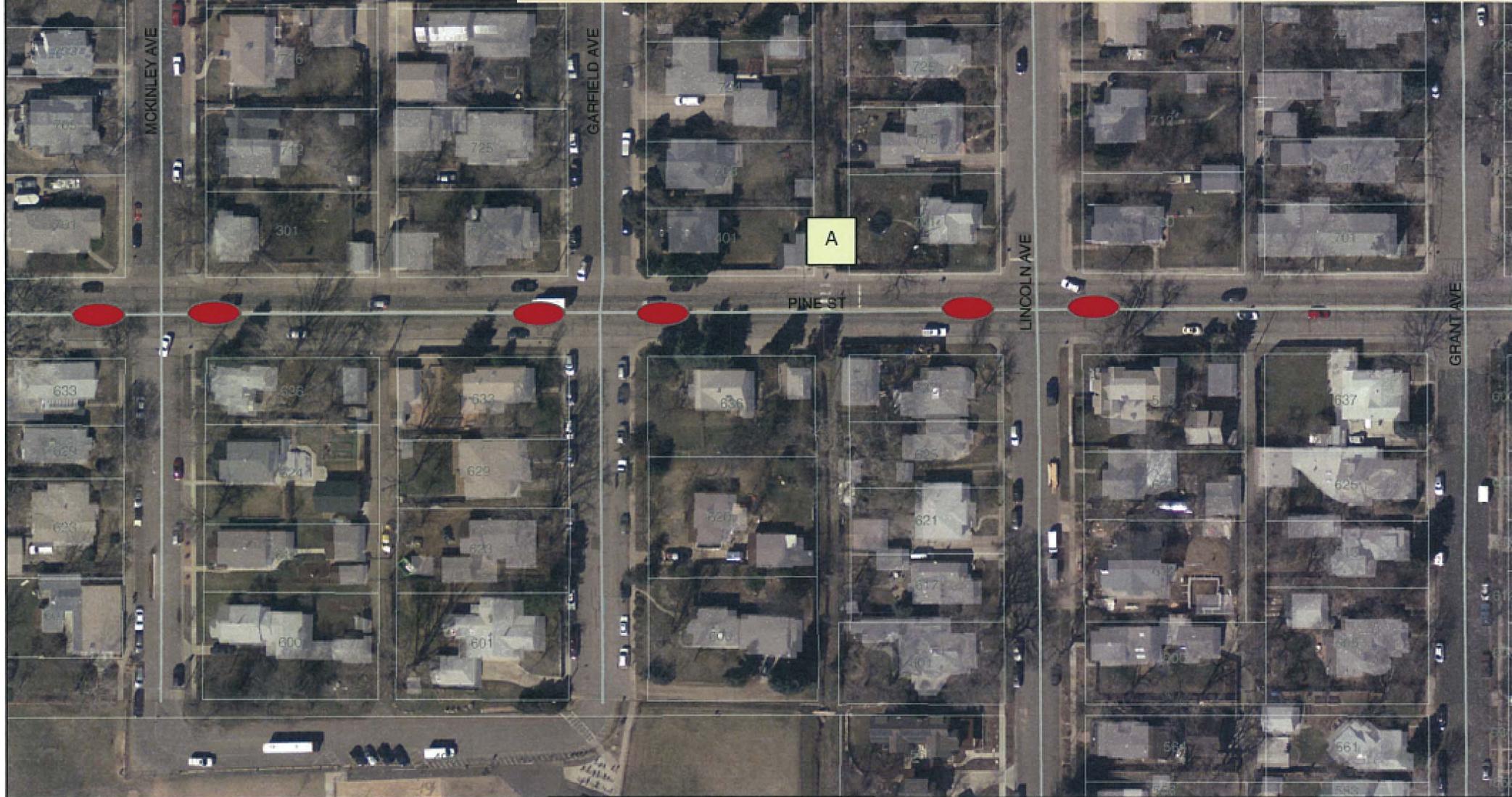


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Initial staff recommendations: Medians at Garfield Ave., McKinley Ave. and Lincoln Ave.. Move EB speed radar further west.

Public requests recommended for inclusion: Change exist ped signal from standard operation to flashing yellow. (A)

Public requests not recommended at this time: 4 way stop at Pine St. and Hoover Ave., red blinking speed light on Pine St., additional 4 way stops along Pine St., and additional crosswalks with flashers along Pine St.

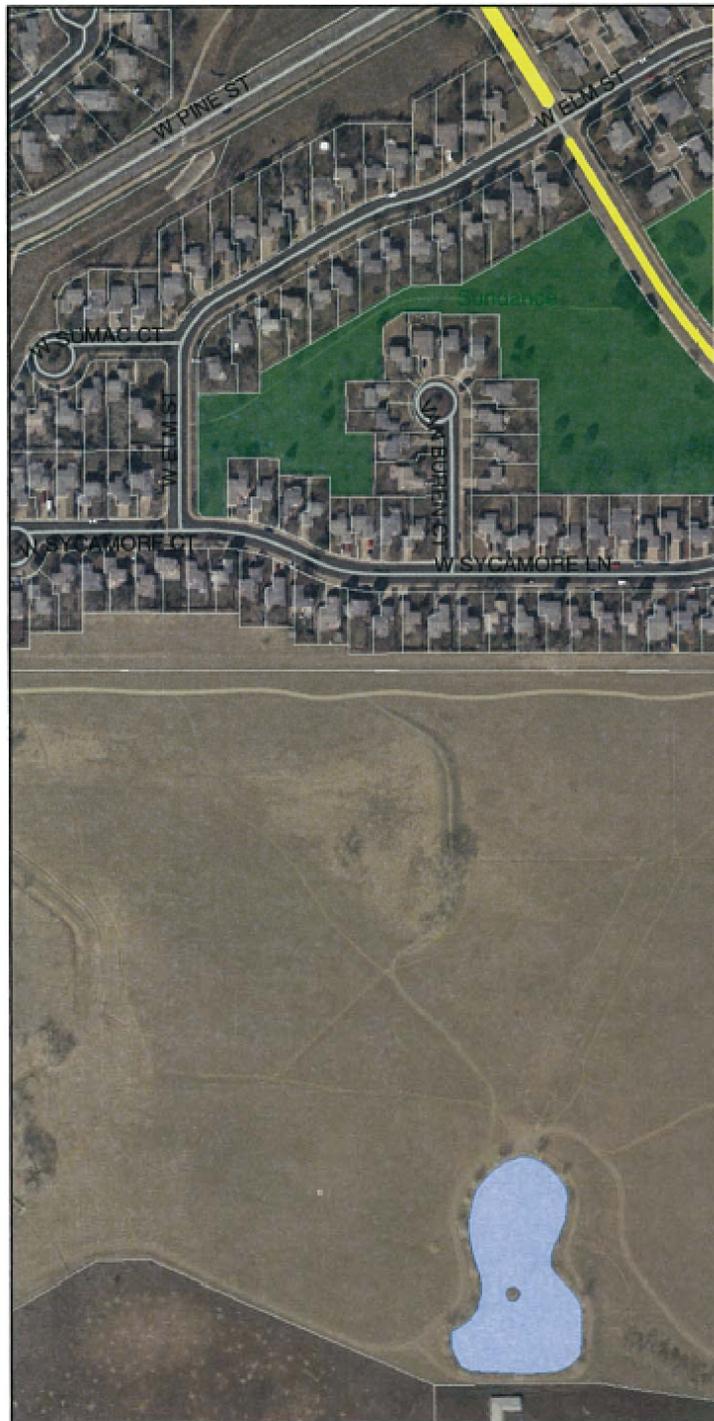


Pine St. Traffic Improv.

Updated: 3/28/2018
File: Pine Temp.mxd



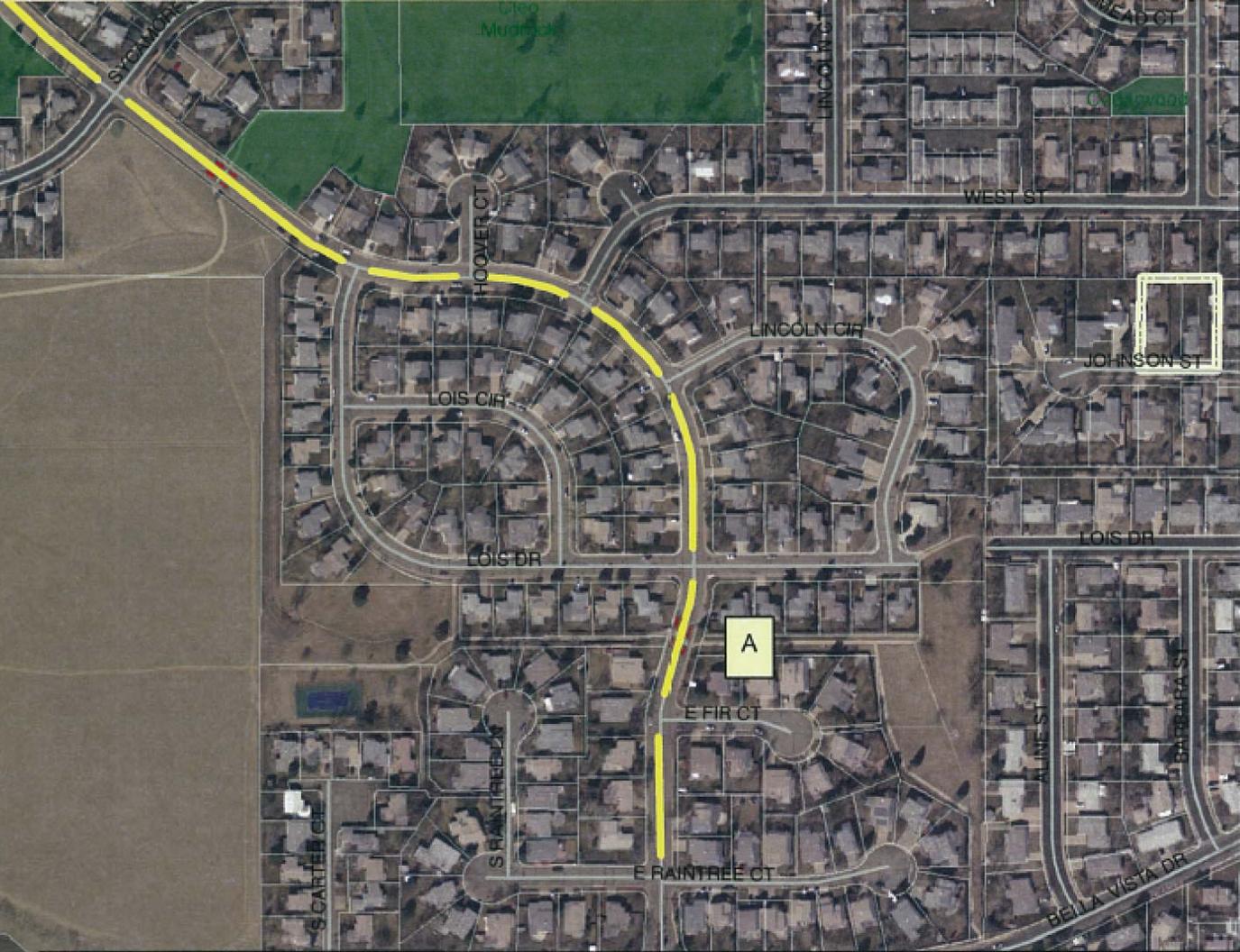
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Initial staff recommendations: Road narrowing w/ object markers and signs at trail crossing and double yellow striping.

Public requests recommended for inclusion: road narrowing w/object markers and signs at south trail crossing. (A)

Public requests not recommended at this time: Permanent speed radar sign, 4 way stop at Hoover Ave, and Pine St, slow down signs on trails for peds, speed cushions on Lois Dr., speed cushions on Hoover Ave., more stop signs along Hoover Ave., close Hoover Ave. at Cleo Mudrock park and make it a dead end and, and flashers at trail crossings.



Initial staff recommendations: Keep one lane WB until after crosswalk at Coal Creek Ln. Possibly relocate crossing to the west.

Public requests recommended for inclusion: Drop to one lane eastbound before park driveway. (A) Refresh striping. Remove trees as needed to increase visibility. Add crosswalk at Warembourg. (B)

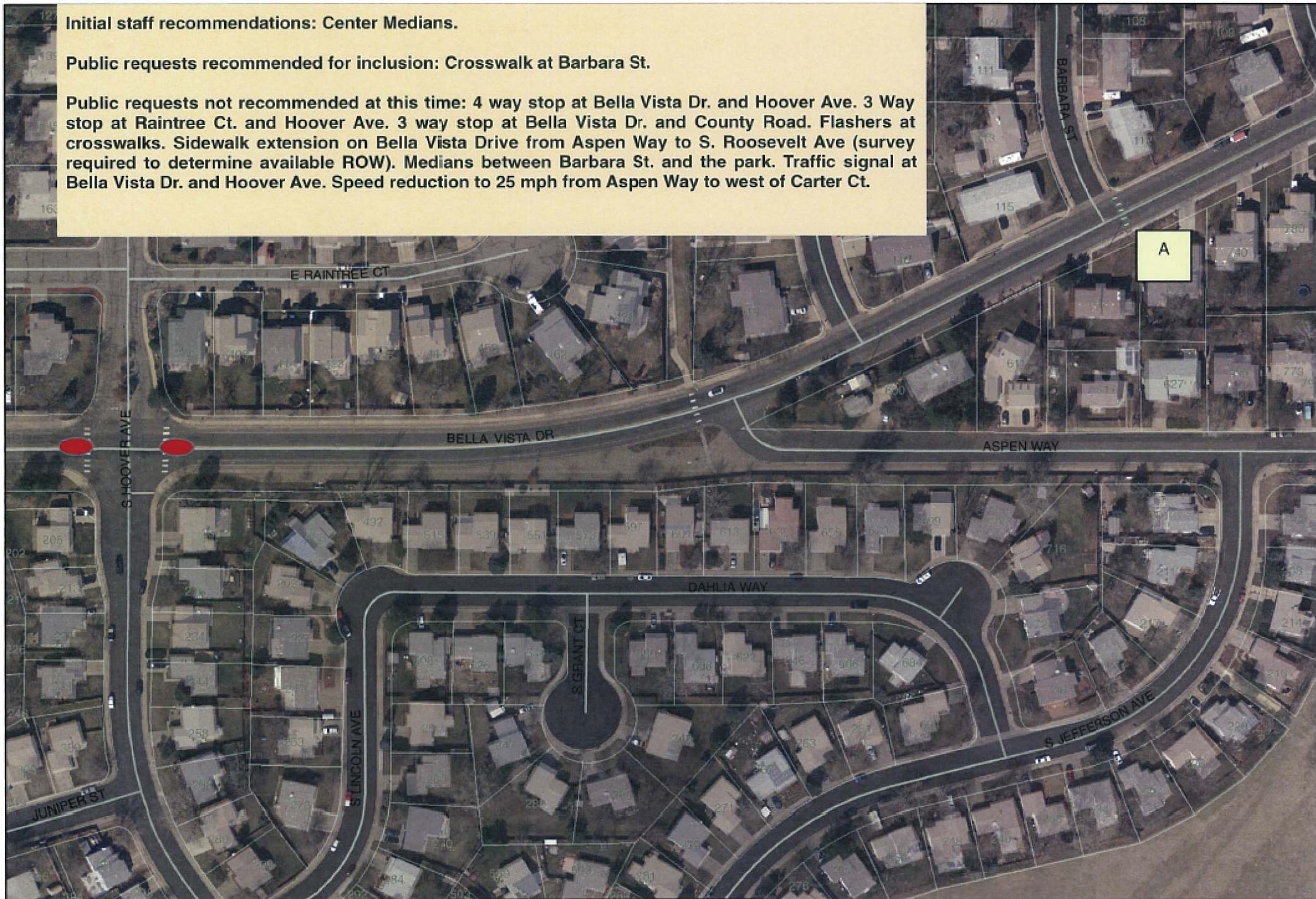
Public requests not recommended at this time: Speed limit lowering.



Initial staff recommendations: Center Medians.

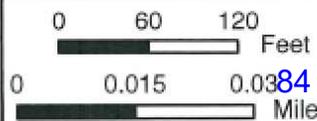
Public requests recommended for inclusion: Crosswalk at Barbara St.

Public requests not recommended at this time: 4 way stop at Bella Vista Dr. and Hoover Ave. 3 Way stop at Raintree Ct. and Hoover Ave. 3 way stop at Bella Vista Dr. and County Road. Flashers at crosswalks. Sidewalk extension on Bella Vista Drive from Aspen Way to S. Roosevelt Ave (survey required to determine available ROW). Medians between Barbara St. and the park. Traffic signal at Bella Vista Dr. and Hoover Ave. Speed reduction to 25 mph from Aspen Way to west of Carter Ct.



Bella Vista Dr. Traffic Improv.

Updated: 3/28/2018
File: Bella Vista Temp.mxd



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**SUBJECT: DISCUSSION/DIRECTION – 2019 CITY COUNCIL WORK PLAN:
STAFF RECOMMENDED 2019 WORK PLAN AND RETREAT
PROCESS**

DATE: JANUARY 15, 2019

**PRESENTED BY: HEATHER BALSER, CITY MANAGER
EMILY HOGAN, ASSISTANT CITY MANAGER FOR
COMMUNICATIONS AND SPECIAL PROJECTS
MEGAN DAVIS, DEPUTY CITY MANAGER**

SUMMARY:

City Council will conduct its annual work-planning retreat on January 29, 2019. The purpose of City Council's annual work plan discussion is to establish a realistic work plan for the year that reflects City Council's highest priorities, the approximate meeting time Council will devote to each issue, and a rough schedule (by quarter) when Council will consider each issue. To help achieve this goal, the retreat will be facilitated by June Ramos (J Ramos Associates, LLC).

This communication includes two documents, the status report of the 2018 Work Plan and the Staff Recommended 2019 Work Plan. Staff has identified work plan items for Council to consider during the retreat. These recommendations include issues from the 2018 work plan which may not have been completed or are being carried over for further discussion and direction, as well as items identified through the 2019 budget, Council subcommittees (Finance or Utility committee), or other adopted plans. The plan recommendations are based on the City programs, goals, sub-programs and objectives, the performance indicators, and are aligned with the Strategic Plan.

The Staff Recommended 2019 Work Plan identifies the Program area for each item, as well as a new section that conveys the alignment with the work plan item and the Strategic Plan. The icon depicts which Critical Success Factor may be supported by the work plan action (although it's possible more than one CSF would be impacted), and a note indicates whether the work plan item reflects a 2019-2020 Priority Initiative.

When reviewing the Staff Recommended 2019 Work Plan, Council may want to consider the following:

- Are there any items you'd like to remove, add or change?
- Should any items be consolidated?
- Are there any potential themes (i.e. McCaslin development, transportation improvements, etc.) that should be used or should staff move forward with the larger list, which has been done in past years?

SUBJECT: 2019 CITY COUNCIL WORK PLAN

DATE: JANUARY 15, 2019

PAGE 2 OF 2

Staff is seeking initial feedback on the Staff Recommended 2019 Work Plan items. Staff will present a revised plan based on Council's initial feedback and Council will discuss prioritization and scheduling at the January 29, 2019 meeting, which will be facilitated by June Ramos.

FISCAL IMPACT:

There is no fiscal impact regarding this issue.

PROGRAM/SUB-PROGRAM IMPACT:

The Council work planning process will impact several Program/Sub-Program areas.

RECOMMENDATION:

Staff recommends that Council review the 2019 Recommended Work Plan items and consider any changes. This information is provided in advance of the retreat so that Council has adequate time to identify items that could be added or removed. At the work planning retreat Council will prioritize the work plan items, estimate how much time will be required to spend on each, and when during the year to consider those issues.

ATTACHMENT(S):

1. 2018 Council Work Plan and Status Update
2. Staff Recommended 2019 Work Plan

**2018 City Council Work Plan Update
Description of Items**

#	Program	Issue	Time Allotment (# Regular Meeting, Study Session and/or Committee)	Priority (High, Medium or Low)	1st/2nd/ 3rd/4th Quarter	Source (Policy, Budget or Plan)	Status
1	Transportation	Transportation Master Plan – Development of Transportation Master Plan to help provide long-term strategy and investment opportunities for improving community’s transportation infrastructure while City makes immediate safety improvements to local and neighborhood roads.	3 regular meetings (2 hrs each) & 1 study session (2 hrs)	High	1 st /2 nd /3 rd / 4 th quarter	Plan & budget	In process. Added to 2019 Work Plan.
2	Transportation	Neighborhood Traffic Follow-Up	1 regular meeting & 1 study session	High	1 st quarter	Policy	Complete
3	Transportation	South Boulder Road Connectivity Update – Update on alternatives and approval/advance of alternatives.	1 regular meeting & 1 study session	Medium	2 nd /3 rd /4 th quarter	Policy & budget	In process. Added to 2019 Work Plan.
4	Utilities	Solid Waste Policy – Discuss solid waste policy topics and consider for renewal/Request for Proposal.	2 regular meetings	High	1 st /3 rd quarter	Budget & renewal	Complete
5	Utilities	2017/2018 Water, Sewer & Storm Rates – Discuss and adopt 2017/2018 water, sewer and storm rates (including future Windy Gap financing scenarios).	1 regular meeting	Medium	1 st /2 nd quarter	Budget	Complete
6	Public Safety & Justice	Completion of Colorado Association of Chiefs of Police (CACP) Accreditation – The accreditation process ensures that the Police Department is following	1 regular meeting	Medium	2 nd quarter	Plan	Complete

**2018 City Council Work Plan Update
Description of Items**

#	Program	Issue	Time Allotment (# Regular Meeting, Study Session and/or Committee)	Priority (High, Medium or Low)	1 st /2 nd / 3 rd /4 th Quarter	Source (Policy, Budget or Plan)	Status
		contemporary law enforcement standards as adopted by the CA CP and County Sheriffs of Colorado. This process also includes updates to Department Policies and Procedures.					
7	Parks	Walkway Maintenance/Management/Level of Service – Clarify responsibility for maintenance, management and level of service to provide on walkways and other public areas within subdivisions and rights-of-way and establish implementation strategy. Incorporate associated municipal codes for review and discussion.	1 regular meeting & 1 study session	Low	1st quarter	Policy	Added to 2019 Work Plan.
8	Open Space & Trails	Coyote Run – Review and direction on the Coyote Run landslide.	2 regular meetings	High	1 st quarter	Policy	Scheduled for December 2018. Construction update added to 2019 Work Plan.
9	Open Space & Trails	Open Space Management Issues – Address management issues for open space properties (i.e. Harney Lastoka, Cottonwood, Mayhoffer, Dog Off Leash Areas).	1 regular meeting	Medium	3 rd quarter	Policy	Ongoing work. Not specific item for 2019 Work Plan.
10	Recreation	Recreation/Senior Center & Memory Square Expansion – Successful on-	4 regular meetings/city	High	1 st /2 nd /3 rd / 4 th quarter	Budget	Complete

**2018 City Council Work Plan Update
Description of Items**

#	Program	Issue	Time Allotment (# Regular Meeting, Study Session and/or Committee)	Priority (High, Medium or Low)	1 st /2 nd / 3 rd /4 th Quarter	Source (Policy, Budget or Plan)	Status
		time and within current budget opening of facility and completion of strategic/operating plan that leverages off renovated/expanded physical facilities and meets needs of community. Discuss Recreation Board recommendations/programmatic issues.	manager updates & 1 study session				
11	Recreation	Cost Recovery & Fee Structure for Recreation Center/Golf – Discuss cost recovery and fee structure for Recreation Center/Golf (also part of 2019-2020 budget process).	1 regular meeting & 1 study session	Medium	1 st /2 nd quarter	Policy & budget	Complete
12	Recreation	Utilize Denver Regional Council of Governments (DRCOG) Tool on Aging/Identification of Services – Consider utilizing DRCOG tool on aging and identify services to address issues affecting seniors (affordable housing, transportation, recreation, cultural offerings and other services).	1 regular meeting	Medium	2 nd quarter	Policy	Added to 2019 Work Plan & scheduled for February 2019.
13	Cultural Services	Museum Visitor Center Funding/Polling – Determine Council policy for funding and discuss polling with other potential ballot measures.	2 regular meetings	Medium	1 st /2 nd quarter	Budget	Discussed in May 2018. Added to 2019 Work Plan.

**2018 City Council Work Plan Update
Description of Items**

#	Program	Issue	Time Allotment (# Regular Meeting, Study Session and/or Committee)	Priority (High, Medium or Low)	1 st /2 nd / 3 rd /4 th Quarter	Source (Policy, Budget or Plan)	Status
14	Community Design	Commercial & Industrial Development Design Standards/Sign Code Update – Improve ability of existing businesses and property owners to be successful by implementing “common sense” changes to City’s commercial and industrial design guidelines including updating City’s sign code.	3 regular meetings (2 hrs each) & 1 study session (2 hrs)	High	1 st /2 nd /3 rd / 4 th quarter	Plan & budget	Added to 2019 Work Plan.
15	Community Design	Miners Cabins – Updates on miners cabins relocation, restoration and determination of final location.	1 regular meeting	Medium	2 nd quarter	Budget	Added to 2019 Work Plan & scheduled for January 2019.
16	Community Design	Fiscal Model Overview – Review current model assumptions, purpose and role in development review.	1 regular meeting	Medium	1 st quarter	Budget	Complete
17	Community Design	Wireless Code – Complete update process to promote new wireless and comply with current state and federal requirements.	1 regular meeting	Medium	1 st quarter	Meet legal requirements & budget	Complete
18	Community Design	Marijuana Restrictions/Tax – Review marijuana grow, testing, manufacturing restrictions & tax structure (continued from 2017 work plan)	2 regular meetings	Medium	1 st quarter	Policy	Added to 2019 Work Plan & scheduled for January 2019.
19	Community Design	Review Building Permit Fees – Conduct review and hold discussion on permit fee structure to verify	1 regular meeting	Medium	2 nd quarter	Policy	Complete

**2018 City Council Work Plan Update
Description of Items**

#	Program	Issue	Time Allotment (# Regular Meeting, Study Session and/or Committee)	Priority (High, Medium or Low)	1st/2nd/ 3rd/4th Quarter	Source (Policy, Budget or Plan)	Status
		amounts collected match costs to run program.					
20	Community Design	Historic Preservation Funding – Review Historic Preservation Funding Grant Program.	1 regular meeting & 1 study session	Medium	2 nd /3 rd quarter	Plan & Historic Preservation Fund (HPF) extension	Added to 2019 Work Plan.
21	Community Design	RE Zoning – Lot Coverage – Amend RE zoning to address extensive non-conformity issue in this zone district.	2 regular meetings	Low	4 th quarter	Policy	Added to 2019 Work Plan & scheduled for January 2019.
22	Community Design	O Zoning – No standards currently exist for this district but two properties have this zoning. The City should either create standards or rezone to a category with existing standards.	1 regular meeting	Low	3 rd quarter	Policy	Added to 2019 Work Plan & scheduled for January 2019.
23	Community Design	Affordable Housing Strategies – Consider affordable housing strategies and possible opportunities (i.e. adopting transfer of development rights program to preserve affordable housing at mobile home park, affordable dwelling units, short term rental regulations).	2 regular meetings & 1 study session	Low	4 th quarter	Policy	Added to 2019 Work Plan & scheduled for February 2019.

**2018 City Council Work Plan Update
Description of Items**

#	Program	Issue	Time Allotment (# Regular Meeting, Study Session and/or Committee)	Priority (High, Medium or Low)	1st/2nd/ 3rd/4th Quarter	Source (Policy, Budget or Plan)	Status
24	Community Design	Rewrite PUD Review and Waiver Criteria – Consolidate and update criteria.	2 regular meetings & 1 study session	Low	3 rd quarter	Policy	Added to 2019 Work Plan.
25	Community Design	Height Calculations – Amend height calculation requirements. Current regulations are difficult to interpret and enforce.	2 regular meetings	Low	3 rd quarter	Policy	Added to 2019 Work Plan.
26	Economic Prosperity	Economic Development – Explore City’s current efforts, goals/timeline, strategies to achieve goals (proactive, incentive package, primary employers, retail, labor pool, housing, retention or marketing), stakeholders involved and budget implications.	1 regular meeting & 1 study session	High	2 nd quarter	Policy	Complete
27	Economic Prosperity	550 S McCaslin Redevelopment Discussion – Discuss future of property and interest in maintaining as commercial. Develop revised land use strategy for vacant Sam’s Club facility and surrounding properties which recognizes market realities and need for economic sustainability of community.	2 regular meetings	High	2 nd quarter	Policy	Added to 2019 Work Plan & scheduled for January 2019.
28	Economic Prosperity	Phillips 66/StorageTek Discussion on Interested Uses – Discuss future of property and interest in maintaining as commercial.	2 regular meetings	High	2 nd quarter	Policy	Currently under contract. Pending application submittal.

**2018 City Council Work Plan Update
Description of Items**

#	Program	Issue	Time Allotment (# Regular Meeting, Study Session and/or Committee)	Priority (High, Medium or Low)	1st/2nd/ 3rd/4th Quarter	Source (Policy, Budget or Plan)	Status
29	Economic Prosperity	Downtown Business Improvement District Mill Levy Election – Discuss City’s interest in seeking an election for the downtown Business Improvement District mill levy.	1 regular meeting & 1 study session	Medium	2 nd quarter	Policy	N/A
30	Economic Prosperity	Downtown Parking – Discuss and receive direction on Louisville Revitalization Commission parking analysis and future actions to address downtown parking.	1 regular meeting & 1 study session	Low	3 rd quarter	Policy	Added to 2019 Work Plan & scheduled for January 2019.
31	Administration & Support Services	Strategic Plan – Develop mission and vision for the City and create multi-year strategic plan that reflects City Council’s goals and aligns budget priorities and organizational and department goals to the adopted plan.	2 regular meetings & 1 study session	High	1 st /4 th quarter	Policy	Complete. Implementation update added to 2019 Work Plan.
32	Administration & Support Services	2019-2020 Biennial Operating & Capital Budget – Improving City’s program budgeting and financial planning processes leading to the adoption to the adoption of the Fiscal Year 2019-2020 biennial budget consistent with City’s strategic priorities. See additional items for discussion below.	5 preparation meetings & 5 formal meetings for adoption	High	1 st /2 nd /3 rd / 4 th quarter	Policy (required by Charter and State Statutes)	Complete
33	Administration & Support Services	Paving – Discuss gap or surplus on paving based on Pavement Condition Index (PCI).	1 regular meeting & 1 study session	Medium	2 nd /4 th quarter	Policy & Budget	Added to 2019 Work Plan &

**2018 City Council Work Plan Update
Description of Items**

#	Program	Issue	Time Allotment (# Regular Meeting, Study Session and/or Committee)	Priority (High, Medium or Low)	1 st /2 nd / 3 rd /4 th Quarter	Source (Policy, Budget or Plan)	Status
							scheduled for January 2019.
34	Administration & Support Services	Strategies for Community Engagement – Develop updated strategies for community engagement, including social media, technology and other.	1 study session	High	2 nd quarter	Policy	Complete
35	Administration & Support Services	2-Year Sustainability Work Plan – Implement 2-Year Work Plan for Sustainability Action Plan.	1 regular meeting	Medium	1 st quarter	Plan	Complete
36	Administration & Support Services	5-Year Staffing Plan – Assess and plan City’s staffing over next 5 years.	1 regular meeting & 1 study session	Medium	2 nd quarter	Budget	Complete
37	Administration & Support Services	Biennial Ethics Training – The City Attorney will provide biennial ethics training as required by the Charter.	1 study session	Medium	1 st quarter	Required by Charter	Complete
38	Administration & Support Services	Board & Commission Interviews/Appointments – City Council will conduct interviews for Boards & Commissions and determine appointments.	1 special meeting (replacing study session)	Medium	4 th quarter	Policy & Code requirement	Complete
39	Administration & Support Services	Study Session Versus Special/Regular Meeting – Discussion/direction on study session versus special or regular meeting.	1 regular meeting	Medium	3 rd quarter	Policy	Complete
40	Administration & Support Services	TABOR Refund for Recreation Expansion Sales/Use Tax – Issue refund or ballot question in 2018 for excess sales/use tax collected for	1 regular meeting	Low	2 nd quarter	Policy & budget	Added to 2019 Work Plan & scheduled for March 2019.

**2018 City Council Work Plan Update
Description of Items**

#	Program	Issue	Time Allotment (# Regular Meeting, Study Session and/or Committee)	Priority (High, Medium or Low)	1 st /2 nd / 3 rd /4 th Quarter	Source (Policy, Budget or Plan)	Status
		operations/maintenance for recreation facilities expansion.					
41	Administration & Support Services	Broadband Feasibility/Needs Assessment Study - Conduct broadband feasibility/needs assessment study to explore broadband network and review results of study.	2 regular meetings	Low	1 st /4 th quarter	Budget	Complete
	Other	PUDs/Developments Projects to be Submitted – Once an applicant has satisfied all submittal requirements and a proposal has been reviewed by the Planning Commission, staff will present these to City Council for consideration.	As needed	Varies	As needed	Varies	N/A
	Other	Consent Items – Staff processes numerous small/non-controversial issues by putting them on Council’s consent agenda for consideration. Council sometimes removes these items from the consent agenda and discusses them during the regular meeting.	As needed	Varies	As needed	Varies	N/A
	Other	Municipal Code Updates – Staff drafts and presents a number of updates for the Municipal Code as part of the City’s ongoing efficiency efforts (see below).	See below	See below	See below	See below	N/A

**2018 City Council Work Plan Update
Description of Items**

#	Program	Issue	Time Allotment (# Regular Meeting, Study Session and/or Committee)	Priority (High, Medium or Low)	1 st /2 nd / 3 rd /4 th Quarter	Source (Policy, Budget or Plan)	Status
		Open Space/Parks Enforcement – Revisions related to enforcement on open space and parks.	1 regular meeting & 1 study session	Medium	2 nd quarter	Policy	Added to 2019 Work Plan & scheduled for February 2019.
		Bee Ordinance – Update to allow in non-residential zone districts.	1 regular meeting	Medium	1 st quarter	Plan	Complete
		Alarm Ordinance – Explore alarm program that allows officers to respond only to necessary alarms after verification.	1 regular meeting & 1 study session	Medium	3 rd quarter	Plan	N/A
		2018 Building Codes – Adopt 2018 Building Codes with amendments. City policy has been to adopt every other three-year cycle. Currently under 2012 and skipped 2015 codes.	1 regular meeting	Medium	3 rd quarter	Policy	Complete
		Public Art Policy – Adopt public art policy for art donations/placement.	1 regular meeting	Medium	1 st quarter	Plan	Complete
	Other	Unanticipated Issues - Each year numerous issues arise that could not have been reasonably foreseen that require Council consideration.	As needed	Varies	As needed	Varies	N/A

Draft 2019 City Council Work Plan – Recommended by Staff
Description of Items

Critical Success Factor/ Priority Initiative	Program	Issue	Time Allotment (# Regular Meeting, Study Session and/or Committee)	Priority (High, Medium or Low)	1 st /2 nd / 3 rd /4 th Quarter	Source (Policy, Budget or Plan)	Status
 **Priority Initiative	Transportation	Transportation Master Plan – implement recommendations from TMP and discuss future funding considerations.		High		Budget & Strategic Plan	Continued from 2018 Work Plan. Scheduled for 1/8/19.
	Transportation	South Boulder Road Connectivity – update on alternatives and approval of design.		Medium		Budget	Continued from 2018 Work Plan.
	Transportation	Paving Update – review results of updated Pavement Condition Index (PCI) inventory and scores and incorporate specific measurable goals and long-term funding strategies.		Medium		Budget/ Policy	Continued from 2018 Work Plan. Scheduled for 1/15/19. Review of goals/funding strategies requested by City Council.
	Utilities	Water, Sewer and Storm Rates – update utility rate model/rate classes.		Medium		Budget/ Policy	Review of model/rate classes requested by City Council.

** See Appendix A for more information on Critical Success Factors

Draft 2019 City Council Work Plan – Recommended by Staff
Description of Items

Critical Success Factor/ Priority Initiative	Program	Issue	Time Allotment (# Regular Meeting, Study Session and/or Committee)	Priority (High, Medium or Low)	1 st /2 nd / 3 rd /4 th Quarter	Source (Policy, Budget or Plan)	Status
	Utilities	Trash Hauler RFP - select contractor for collection of single-family residential trash, recyclables and compostables.		Medium		Budget	Occurs as needed per contract.
	Parks	Parks Usage – discuss events and commercial policies/fees.		Medium	1 st or 2 nd	Policy	Council direction on commercial fees.
	Parks	Walkway Maintenance, Management & Level of Service – clarify responsibility for maintenance, management and level of service on walkways and other public areas within subdivisions and rights-of-way and establish implementation strategy.		Low		Policy	Continued from 2018 Work Plan.
	Open Space and Trails	Open Space/Parks Enforcement – revisions to Municipal Code for enforcement on open space and parks.		Medium		Policy	Continued from 2018 Work Plan. Scheduled for 2/19/19.
	Open Space and Trails	Coyote Run – update and implementation of landslide mitigation.		Medium		Budget	Continued from 2018 Work Plan.

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Description of Items

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	Open Space and Trails	Reserve Policy – Review policy on reserve for acquisition (i.e. minimum and how to replenish if used).		Medium		Policy	Requested by City Council.
 **Priority Initiative	Recreation	Improve Medians/Landscaping – increase efforts to improve the City’s medians and landscaping infrastructure, including forestry.		High		Budget & Strategic Plan	
 **Priority Initiative	Recreation	Recreation/Senior Center Assessment/Fees - review finances, fees and budgets to ensure sound financial structure/fiscal sustainability of Recreation Fund.	Finance Committee	High		Strategic Plan	
 **Priority Initiative	Recreation	Golf Course Assessment/Fees – review finances, fees, budgets and water policies to ensure sound financial structure/fiscal sustainability of Golf Fund.	Finance Committee	High		Strategic Plan	

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Description of Items

Critical Success Factor/ Priority Initiative	Program	Issue	Time Allotment (# Regular Meeting, Study Session and/or Committee)	Priority (High, Medium or Low)	1st/2nd/ 3rd/4th Quarter	Source (Policy, Budget or Plan)	Status
	Recreation	Senior Services Update – update on County-wide aging plan and senior services programming.		Low		Policy	Continued from 2018 Work Plan. Scheduled for 2/12/19.
	Cultural Services	Funding for Public Art – explore creating revenue stream for public art (i.e. 1% for arts fund).		Low		Policy	
	Community Design	Marijuana Regulations Update – discuss potential changes to current regulations.		Medium		Policy	Continued from 2018 Work Plan. Scheduled for 2/5/19.
	Community Design	Design Guidelines and Sign Code Update – improve ability of existing businesses and property owners to be successful by implementing changes to City’s commercial and industrial design guidelines and sign code.		Medium		Budget & plan	Continued from 2018 Work Plan.
	Community Design	Miners Cabins – update on relocation/restoration of miners cabins.		Medium		Budget	Continued from 2018 Work Plan. Scheduled for 1/22/19.

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Description of Items

Critical Success Factor/ Priority Initiative	Program	Issue	Time Allotment (# Regular Meeting, Study Session and/or Committee)	Priority (High, Medium or Low)	1st/2nd/ 3rd/4th Quarter	Source (Policy, Budget or Plan)	Status
	Community Design	Affordable Housing Strategies and Countywide affordable housing strategy update – consider affordable housing strategies/opportunities.		Medium	1 st	County-wide plan	Continued from 2018 Work Plan. Scheduled for 2/12/19.
	Community Design	Height Calculations – amend height calculation requirements. Current regulations are difficult to interpret and enforce.		Medium		Policy	Continued from 2018 Work Plan.
	Community Design	Historic Preservation Funding – review of Historic Preservation Funding Grant Program.		Low		Plan & HPF extension	Continued from 2018 Work Plan.
	Community Design	RE Zoning/Lot Coverage – amend RE zoning to address non-conformity issue.		Low		Policy	Continued from 2018 Work Plan. Scheduled for 1/8/19.
	Community Design	O Zoning – create standards for category or rezone to category with existing standards.		Low		Policy	Continued from 2018 Work Plan. Scheduled for 1/8/19.

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Description of Items

Critical Success Factor/ Priority Initiative	Program	Issue	Time Allotment (# Regular Meeting, Study Session and/or Committee)	Priority (High, Medium or Low)	1st/2nd/ 3rd/4th Quarter	Source (Policy, Budget or Plan)	Status
	Community Design	PUD Review and Waiver Criteria – consolidate and update criteria.		Low		Policy	Continued from 2018 Work Plan.
	Community Design	Dark Sky Lighting – consider dark sky lighting requirement for residential properties.		Medium		Policy	Requested by City Council
 **Priority Initiative	Economic Prosperity	Implement Recommendations from McCaslin Redevelopment Study – implement recommendations from study to support redevelopment within area.		High	1 st	Strategic Plan	Scheduled for 1/22/19
	Economic Prosperity	Redevelopment of Conoco-Phillips Property – develop and begin implementation of property based on projected market and benefits to community.		Medium		Policy	Requested by City Council
	Economic Prosperity	Review BAP Policies – establish administrative policies for Business Assistance Program and review focus of program.		Medium		Policy	Requested by City Council

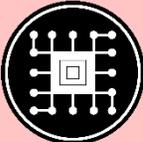
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Draft 2019 City Council Work Plan – Recommended by Staff
Description of Items

Critical Success Factor/ Priority Initiative	Program	Issue	Time Allotment (# Regular Meeting, Study Session and/or Committee)	Priority (High, Medium or Low)	1 st /2 nd / 3 rd /4 th Quarter	Source (Policy, Budget or Plan)	Status
	Economic Prosperity	Downtown Parking – discuss and receive direction on parking analysis and future actions to address downtown parking.		Medium		Policy	Continued from 2018 Work Plan. Scheduled for 1/22/19.
	Economic Prosperity	LRC Update – update and further collaboration with Louisville Revitalization Commission (i.e. capital projects, opportunities, redevelopment efforts).		Medium		Policy	Requested by City Council
 **Priority Initiative	Administration and Support Services	Fiscal Policies – review and update fiscal policies.	Finance Committee	High		Strategic Plan	
 **Priority Initiative	Administration and Support Services	Consider Regional Partnerships – continue to consider shared service opportunities with neighboring municipalities (i.e. multi-purpose fields, northwest rail).		High		Strategic Plan	As needed.

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Draft 2019 City Council Work Plan – Recommended by Staff
Description of Items

Critical Success Factor/ Priority Initiative	Program	Issue	Time Allotment (# Regular Meeting, Study Session and/or Committee)	Priority (High, Medium or Low)	1 st /2 nd / 3 rd /4 th Quarter	Source (Policy, Budget or Plan)	Status
 **Priority Initiative	Administration and Support Services	New Technology/Engagement Tools – seek input from City Council on new communication tools (i.e. website redesign, mobile application).	Study Session	High		Budget & Strategic Plan	
 **Priority Initiative	Administration and Support Services	Middle Mile Network – develop plan for completion of City’s middle mile fiber network.	Study Session or Regular Meeting Discussion/ Direction	High	3 rd	Budget & Strategic Plan	
 **Priority Initiative	Administration and Support Services	2020 Budget – finalize and adopt 2020 operating and capital budget.		High		Required by Charter	Occurs annually.
 **Priority Initiative	Administration and Support Services	TABOR Revenue Options – explore options for excess sales/use tax collected for operations and maintenance for recreation facilities expansion.		High		Budget & policy	Continued from 2018 Work Plan. Scheduled for 3/5/19.
 **Priority Initiative	Administration and Support Services	2021-2022 Budget Process – investigate and proposed changes to City’s budget process for implementation for 2021-2022 biennial fiscal year budget cycles.		Medium		Policy	Requested by City Council

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Description of Items

Critical Success Factor/ Priority Initiative	Program	Issue	Time Allotment (# Regular Meeting, Study Session and/or Committee)	Priority (High, Medium or Low)	1st/2nd/ 3rd/4th Quarter	Source (Policy, Budget or Plan)	Status
	Administration and Support Services	Strategic Plan Implementation – update on implementation of Strategic Plan	1 study session	Medium	2 nd	Strategic Plan	
	Administration and Support Services	Review Board/Commission Structure – review effectiveness of current set/structure of boards/commissions and consider improvements to City Council’s processes for creating and filling vacancies.		Medium		Policy	Requested by City Council
	Administration and Support Services	Board & Commission Interviews/Appointments – conduct interviews for Boards & Commissions and determine appointments.		Medium		Required by Code	Occurs annually.
	Administration and Support Services	Polling – discuss 2019 polling on policy issues (i.e. transportation, housing, arts/museum).		Medium		Policy	
	Administration and Support Services	Council Salary Survey – review results of biannual City Council salary survey.		Medium		Policy	Requested by City Council

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Draft 2019 City Council Work Plan – Recommended by Staff
Description of Items

Critical Success Factor/ Priority Initiative	Program	Issue	Time Allotment (# Regular Meeting, Study Session and/or Committee)	Priority (High, Medium or Low)	1st/2nd/ 3rd/4th Quarter	Source (Policy, Budget or Plan)	Status
	Administration and Support Services	Energy Future Collaboration Update – update on Energy Future Collaboration between City and Xcel and implementation of goals/strategies.	1 regular meeting	Medium	4 th	Policy	Requested by City Council
	Other	PUDs/Developments Projects to be Submitted – once applicant has satisfied all submittal requirements and proposal has been reviewed by the Planning Commission, staff will present for consideration.	N/A	N/A	N/A	Varies	As needed.
	Other	Consent Items – staff processes small/non-controversial issues by adding to consent agenda for consideration. Council sometimes removes these items from consent agenda and discusses during regular meeting.	N/A	N/A	N/A	Varies	As needed.
	Other	Municipal Code Updates – staff drafts and presents updates to Municipal Code as part of ongoing efficiency efforts.	N/A	N/A	N/A	Varies	As needed.
	Other	Unanticipated Issues - each year numerous issues arise that cannot be reasonably foreseen that require Council consideration.	N/A	N/A	N/A	Varies	As needed.

*** See Appendix A for more information on Critical Success Factors*



City of Louisville

Strategic Planning Framework



Introduction

The purpose of the Strategic Plan is to outline how the City can best serve our residents now and into the future. The Strategic Plan will serve as a road map for our organization, to strengthen our organizational culture, and to serve as a communication tool for the community to understand the strategic vision and operating guidelines of the organization.

As an internal, guiding document, the Strategic Plan outlines our operating guidelines for the organization as a whole—our Vision, Mission and Values, as well as our Critical Success Factors—and will help align our organizational culture with the work that we do. In addition, the Strategic Plan includes Priority Initiatives that capture the City’s key priorities for the next one to two years (aligned with the biennial budget process) in each of the Critical Success Factor areas. The City has many initiatives ongoing throughout the year, in addition to the daily operations required to run the City. The Priority Initiatives represent those projects or initiatives occurring in the next one to two years that are above and beyond our daily operations, which represent an increased level of service, have new or additional dedicated resources and funding, and help advance the City’s vision. Together, these elements demonstrate to our residents what we plan to accomplish, and the manner in which we commit to doing our work.

The development of a Strategic Plan has been a priority for City Council and the City Manager, to serve as a singular, guiding document that aligns with the City’s Comprehensive Plan, program-based budget, Home Rule Charter and other planning documents to reflect one unified vision for the organization. Existing plans are still relevant, and will continue to provide direction in key areas of our work.

In addition, the City of Louisville continues to move forward with its program-based budget structure, which includes program areas with specific goals, and sub-programs with detailed objectives. Our progress in meeting these goals and objectives are measured on an annual basis through our Key Performance Indicators (KPIs), and the Strategic Plan reflects how our Priority Initiatives are aligned with these program areas. In essence, the program/sub-program areas reflect all the work of the City that’s performed on a day to day basis, the Priority Initiatives reflect those high-priority efforts that represent an increased financial and resource investment over a period of time, and the Strategic Plan reflects how we do our work.

Thank you for reading this document. We hope it will quickly become a useful tool that becomes an integral part of our organizational operations, and which also will serve to inform our residents about the work we do.

Vision

The City of Louisville – dedicated to providing a vibrant, healthy community with the best small town atmosphere.

Values

Innovation

Leading and embracing change and transformation through creative thinking, learning, and continuous improvement.

Collaboration

Proactively engaging colleagues and other stakeholders in developing solutions through open communication.

Accountability

Fulfilling our responsibilities, owning our actions, and learning from our mistakes.

Respect

Treating people, processes, roles, and property with care and concern.

Excellence

Doing our best work and exceeding expectations with responsive, efficient, and effective customer service.

Mission

Our commitment is to protect, preserve, and enhance the quality of life in our community.

Critical Success Factors



Financial Stewardship and Asset Management



Reliable Core Services



Vibrant Economic Climate



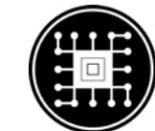
Quality Programs and Amenities



Engaged Community



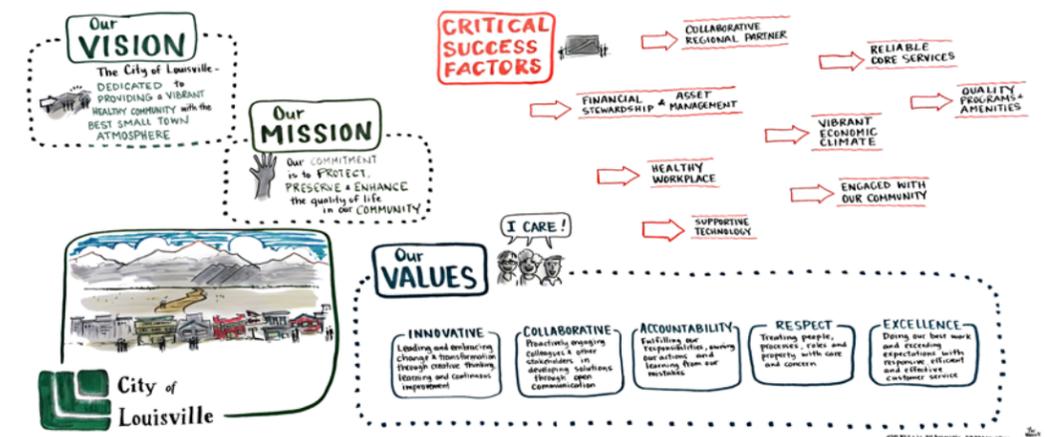
Healthy Workforce



Supportive Technology



Collaborative Regional Partner



Critical Success Factors and 2019 – 2020 Priority Initiatives



Financial Stewardship and Asset Management

The City of Louisville has established financial policies and internal controls to ensure financial sustainability and financial resiliency, and to safeguard the City's assets. The City's recurring revenues are sufficient to support desired service levels and proactively maintain critical infrastructure and facilities. The City practices long-term financial planning through a comprehensive budget process to proactively adjust for changes in financial forecasts. City employees are trusted stewards of the public's money and assets.

2019 – 2020 Priority Initiatives:

- Review and update fiscal policies. (Administration & Support Services)*
- Review finances, fees, and budgets to ensure sound financial structure and fiscal sustainability for the new Recreation Center Fund and Golf Fund. (Administration & Support Services, Recreation)
- Continue implementation of the City's enterprise resource planning (ERP) system, including the implementation of utility billing and electronic time sheets. (Administration & Support Services)



Reliable Core Services

Louisville is a safe community that takes comfort in knowing core services, such as police, roads, water and basic maintenance, are fair, effective, consistent, and reliable. Excellent customer service is provided in the delivery of all City services. The City is prepared for emergencies and offers residents peace of mind knowing basic municipal services are planned for and carried out.

2019 – 2020 Priority Initiatives:

- Complete the City's Transportation Master Plan and identify and implement key investments that will improve the City's transportation infrastructure. (Transportation, Community Design)
- Complete infrastructure improvements outlined in the Capital Improvement Plan, including Citywide paving management upgrades, new water treatment pump station replacing Sid Copeland, and water and sewer line replacement. (Transportation, Utilities)
- Increase efforts to improve the City's medians and landscaping infrastructure, including forestry resources. (Parks, Transportation)
- Complete renovations at the Police Department facility to expand the City's Emergency Operations Center. (Public Safety & Justice)



Vibrant Economic Climate

Louisville promotes a thriving business climate that provides job opportunities, facilitates investment, and produces reliable revenue to support City services. Our unique assets enhance the City's competitive advantage to attract new enterprises, and Louisville is a place people and businesses want to call home.

2019 – 2020 Priority Initiatives:

- Implement recommendations from the McCaslin Area Market Study to support redevelopment within the area. (Economic Prosperity, Community Design)
- Develop a plan to increase proactive retail recruitment for the City of Louisville. (Economic Prosperity)



Quality Programs and Amenities

Excellent programs and amenities sustain the unique experience of living in Louisville. The community enjoys quality facilities and public spaces as well as cultural and educational services that reflect our heritage and are accessible for all. Program performance is evaluated on a regular basis. Opportunities exist to support a healthy mind, healthy body, and healthy community.

2019 – 2020 Priority Initiatives:

- Transition Recreation and Senior Center programming and services to reflect the increased demand associated with the newly expanded facility. (Recreation)
- Complete upgrades to two City playgrounds, and infield improvements at the Louisville Sports Complex. (Parks, Recreation)
- Increase natural resource management activities on City Open Space with the addition of new natural resources staff, including improving native vegetation, increasing weed control, and evaluating the effectiveness of management efforts. (Open Space and Trails)
- Increase programming and hours at the Louisville Historical Museum, and increase program marketing and outreach to grow attendance and participation in all City cultural events. (Cultural Services)

*The City of Louisville has a program based budget and Key Performance Indicators that reflect progress on all program goals. This denotes the program area with which these priority initiatives are associated.



Engaged Community

Louisville residents are informed, involved, engaged, and inspired to be active in community life. The City provides formal and informal opportunities to participate in civic life and transparently shares information using a variety of efficient and accessible approaches.

2019 – 2020 Priority Initiatives:

- Further develop the City's public information and involvement program through additional staffing and resources. (Administration & Support Services)
- Increase transparency around the City's budget, Strategic Plan, and budget program goals through dashboards and other reporting tools. (Administration & Support Services)
- Explore new technology and engagement tools (i.e. mobile application, engagement platform, etc.) to ensure accessible participation for all members of the community. (Administration & Support Services)

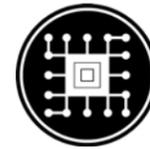


Healthy Workforce

Louisville employees are high-performing public servants characterized as dedicated, engaged self-starters who embody established organizational values and excel in their roles and responsibilities. The City is a healthy workplace that provides competitive compensation and benefits and offers professional development and lifelong learning opportunities for its employees. City employees know they are valued, and they are recognized and rewarded for excellence. Louisville is a place where employees can have a voice in decisions, so collective success is ensured.

2019 – 2020 Priority Initiatives:

- Leverage additional staffing and resources to develop an organizational development and training program that will support our culture of continuous learning, succession planning, and leadership development. (Administration & Support Services)
- Develop a workplace culture initiative that promotes the organizational culture of I CARE and reflects the strategic plan. (Administration & Support Services)



Supportive Technology

Louisville utilizes stable, proven, and relevant technology to enhance and automate City services and to improve the overall customer experience when possible. The use of technology allows the City to make decisions based on accurate and supportable datasets. Supportive technology fosters a culture of learning and innovation.

2019 – 2020 Priority Initiatives:

- Develop a plan for completion of the City's middle-mile fiber network. (Administration & Support Services)
- Utilize additional staffing resources to support data-driven decision-making by training staff to fully leverage technology systems by accessing available data. (Administration & Support Services)
- Implement and build upon existing technology applications and systems that will enhance City services, including Police Department Records Management, Laserfiche records retention, Planning Department Energov, Recreation Center RecTrak, GIS, and other system upgrades. (Administration & Support Services, Public Safety & Justice, Community Design, Recreation)



Collaborative Regional Partner

Louisville is recognized as a regional leader on collaborative issues that cross jurisdictional lines. The City partners with neighboring communities to solve regional problems and to further leverage resources. Louisville cultivates and maintains strong relationships with regional entities and organizations, leads and participates in collective efforts to address issues of mutual interest, and shares ideas and best practices to improve services.

2019 – 2020 Priority Initiatives:

- Work with regional partners to develop approaches to address transportation funding needs. (Administration & Support Services, Transportation)
- Strengthen relationships with local schools and school district. (Administration & Support Services)
- Consider shared service opportunities with neighboring municipalities. (Administration & Support Services)

